



EMAKHAZEN LOCAL MUNICIPALITY MAYOR'S DRAFT BUDGET SPEECH 2025

Emakhaseni Local Municipality



MAYOR'S REPORT

MAYORAL 2024/2025 DRAFT BUDGET SPEECH

Honourable Speaker, Cllr. SL Ndinisa

Members of the Council of Emakhazeni Municipality

Councillors present.

Officials, all protocol observed.

Greetings to all

Chairperson, Mr Speaker, I would like to greet you and all members of the council and officials, and I hereby present Draft Budget for 2024/2025 financial year as outlined in the Municipal Finance Management Act. (MFMA, Section 16 of MFMA in relation to the tabling of the Annual Budget).

I would like to highlight the following items:

Revenue:

	2024/25 Medium Term Revenue & Expenditure Framework		
	Budget Year	Budget Year	Budget Year
	2024/25	2025/26	2026/27
Operating Revenue	365,158, 000	383,985,000	396,633,000

Expenditure:

	2024/25 Medium Term Revenue & Expenditure Framework		
	Budget Year	Budget Year	Budget Year
	2024/25	2025/26	2026/27
Operating Expenditure	467,276,000	480,723,000	457,813,000
Capital Expenditure	61,220,000	50,650,000	55,421,000
Total Expenditure	528,496,000	531,373,000	531,373,000

SERVICE DELIVERY OBJECTIVES

Section 152(1) (b) of the Constitution stipulates the objectives of Local Government, which is to ensure the provision of services to communities in a sustainable manner.

Section 153(a) of the Constitution further states that a Municipality must structure and manage its administration and budgeting and planning processes to give priority to basic needs of the community, and to promote the social and economic development of the community.

In order to fulfil the objective section 152 of the Constitution, Emakhazeni Municipality has provided a budget relating to Free Basic Services below:

	2024/2025 Medium Term Revenue & Expenditure Framework		
	Budget Year 2024/25	Budget Year 2025/26	Budget Year 2026/27
Free Basic Electricity	4 627 241	4 853 976	5 082 113
Free Basic Charge: Refuse	2 750 958	2 885 755	3 021 386
Free Basic Services: Sewer	1 900 323	1 993 439	2 087 130
Free Basic Water	4 226 129	4 433 209	4 641 570

South Africa has an unemployment rate of 33.7% (2023), the youth unemployment rate is 44.3 %, this calls for significant economic transformation to eradicate poverty. The municipality has a budget of 1 434 000 from the Expanded Public Works Programme.

LINKAGES BETWEEN ANNUAL BUDGET AND IDP

Honourable Speaker and Councillors, this report reflects the wishes and aspirations of the people of Emakhazeni and it is aligned with the priorities set by Treasury (circular 126) and it is in line with the Emakhazeni SDBIP and IDP priorities.

INFRASTRUCTURE DEVELOPMENT OBJECTIVES

The Emakhazeni Municipality has infrastructure backlogs, in addressing the problem the Municipality has allocated R 56.7 million for Infrastructure development which will be funded through Municipal Infrastructure Grant, Water Service Infrastructure Grant.

I would like to grant council members a chance to look into the content and more details are contained in the attached reports.

As I conclude I would like council members to have in mind the need to provide quality services to our community when considering the draft budget, I thank you for this wonderful opportunity granted to me to present this report to the Council of Emakhazeni.

I thank you.

EXECUTIVE SUMMARY

The application of sound financial management principles for the compilation of the Emakhazeni financial plan is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The Emakhazeni business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes so as to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items.

EFFECTS OF THE ANNUAL DRAFT BUDGET (FINANCIAL AND SERVICE DELIVERY IMPLICATIONS).

Grants transfers only make up 27% of the municipality's revenue. This means that the municipality is not grant dependant. The municipality relies on its own revenue sources for service delivery and operations of the municipality.

For Emakhazeni Local Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue and improve the collection of debts. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices must be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

The table below shows property rates budget:

Description	2024/25	2025/26	2026/27
R thousands	000	000	000
Property rates	89,239	93,332	97,544,

The tables below show Municipal tariffs:

PROPERTY RATES

ASSESSMENT RATES					
TARIFF 2024/2025					
Cents per R 1.00					
CATEGORY					
		2021/2022	2022/2023	2023/2024	2024/2025
Residential Properties (For properties above R100,000 with exemption of first R15 000 of assessed market value)		0.0100605			
			0.0105434	0.0111022	0.01
Residential ** / *** (For properties less than R 100,000.00 market value a flat rate will be charged)		860,376			
			901,674	949,462.72	995986.39
		71,698			
			75,139	79,121.89	82998.86
Informal Settlement (Rebate of 100% as per Property Rates policy will be granted)		0.0321			
			0.0337	0.03552704	0.03727
Business and Commercial Properties		0.0321			
			0.0337	0.03552704	0.03727
Industrial Properties		0.0321			
			0.0337	0.03552704	0.03727
Public service infrastructure Properties		0.0025			
			0.00262	0.00277555	0.00291
Agriculture Properties		0.0025			
			0.00262	0.00277555	0.00291
Vacant Properties		0.0222	0.0232656		
				0.0244986	0.02570
Municipal property (Rebate of 100% as per Property Rates policy)		0.0025	0.00262	0.00277555	0.00291
Mining		0.0274			
			0.0287152	0.0303	0.03179
Properties owned by public benefit organizations and used for specific public benefit activities		0.0025	0.00262	0.00277555	0.00291
Place of worship (Rebate of 100% as per Property Rates policy will be granted)		0.0025	0.00262	0.00277555	0.00291
Privately owned towns Residential (For properties above R 100 000.00 with exemption of first R 30 000.00 of assessed market value)			0.0105434	0.0111022	0.01165
Privately owned towns/Business and Commercial (For Properties above R 100 000.00 with exemption of first R 30 000.00 of assessed market value)			0.0337		
				0.03552704	0.03727
Privately owned towns/Vacant (For Properties above R 100 000.00 with exemption of first R 30 000.00 of assessed market value)		0.0077	0.0232656		
				0	0.00000
Properties owned by organ of state and used for public purposes		0.0322	0.0337	0.03552704	0.03727
Non Permitted Use		0.0352	0.0368896	0.0388447	0.04075
Multiple Use Properties					

Privately owned towns/Business and Commercial (For Properties above R 100 000.00 with exemption of first R 30 000.00 of assessed market value)			0.0337	
				0.03552704
Privately owned towns/Vacant (For Properties above R 100 000.00 with exemption of first R 30 000.00 of assessed market value)		0.0077	0.0232656	
				0
Properties owned by organ of state and used for public purposes		0.0322	0.0337	0.03552704
Non Permitted Use		0.0352	0.0368896	0.0388447
Multiple Use Properties				

* Rebate may be granted on application as per Property Rates policy

** On registration as an Indigent or retired people a rebate will granted as per Property Rates policy

REFUSE CHARGES

REFUSE TARIFFS (all prices rounded to nearest 10c)		TARIFF CODE	ENGWENYA	EMTHONJENI	SAKHELWE	SYATHUTHUKA	BELFAST	DULLSTROOM	MACHADODORP	WATERVAL BOVEN	INCREASE 2023/24	TARIFF 2023/24 VAT EXCL ALL TOWNS	TARIFF 2023/24 VAT INCL ALL TOWNS
RESIDENTIAL													
REFUSE TOWN	PER/MONTH *	801					R142.21	R142.21	R142.21	R142.21	R6.97	R149.18	R171.55
REFUSE TOWNSHIP	PER/MONTH *	805	R101.83	R101.83	R101.83	R101.83					R4.99	R106.81	R122.84
INSTITUTIONS													
CHARGE (STATE OWNED)#	P/REFUSE BIN, P/MONTH*	803	R413.12	R413.12	R413.12	R413.12	R413.12	R413.12	R413.12	R413.12	R20.24	R433.37	R498.37
CHARGE (OTHER) #	P/REFUSE BIN, P/MONTH*	806	R30.63	R30.63	R30.63	R30.63	R30.63	R30.63	R30.63	R30.63	R1.50	R32.13	R36.95
INDUSTRIAL													
CHARGES#	P/REFUSE BIN, P/MONTH*	807	R331.72	R331.72	R331.72	R331.72	R331.72	R331.72	R331.72	R331.72	R16.25	R347.97	R400.17
COMMERCIAL													
CHARGES#	P/REFUSE BIN, P/MONTH*	802	R267.77	R267.77	R267.77	R267.77	R267.77	R267.77	R267.77	R267.77	R13.12	R280.89	R323.02

Water Charges

Water 1

WATER TARIFFS prices rounded to nearest 10c)		(all	TARIFF CODE	ENGWENYA	EMTHONJENI	SAKHELWE	SYATHUTHUKA	BELFAST	DULLSTROOM	MACHADODORP	WATERVAL BOVEN	INCREASE 2023/24	TARIFF 2023/24 VAT EXCL ALL TOWNS	TARIFF 2024/25 VAT INCL ALL TOWNS
RESIDENTIAL														
BASIC CHARGE TOWN	P/MONTH		401					118.43	118.43	118.43	118.43	5.80	124.23	142.87
BASIC CHARGE TOWNSHIP	P/MONTH		407	61.97	61.97	61.97	61.97					3.04	65.01	74.76
FLAT RATE BOREHOLE TOWN	P/MONTH							118.43	118.43	118.43	118.43	5.80	124.23	142.87
FLAT RATE BOREHOLE TOWNSHIP	P/MONTH			61.97	61.97	61.97	61.97					3.04	65.01	74.76
FLAT RATE DUE NON CONNECTION	P/MONTH		704	65.25	65.25	65.25	65.25					3.20	68.45	78.72
CONSUMPTION (CONNECTION)	6 KL FREE			5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75	0.28	6.03	6.94
	7-20KL		701	5.75	5.75	5.75	5.75	5.75	5.75	5.75	5.75	0.28	6.03	6.36
	21-30KL		701	9.19	9.19	9.19	9.19	9.19	9.19	9.19	9.19	0.45	9.64	11.09
	31-40KL		701	11.80	11.80	11.80	11.80	11.80	11.80	11.80	11.80	0.58	12.38	14.24
	41KL and Above		701	15.26	15.26	15.26	15.26	15.26	15.26	15.26	15.26	0.75	16.01	18.41
RESIDENTIAL (UNDEVELOPED)														
BASIC CHARGE	P/STAND P/MONTH		409	118.74	118.74	118.74	118.74	118.74	118.74	118.74	118.74	5.82	124.56	143.90
COMMERCIAL														
BASIC CHARGE	P/STAND P/MONTH		403	204.21	204.21	204.21	204.21	204.21	204.21	204.21	204.21	10.01	214.22	246.35
CONSUMPTION	0-20kl		702	9.95	9.95	9.95	9.95	9.95	9.95	9.95	9.95	5.46	15.41	17.72
	21-30kl		702	12.90	12.90	12.90	12.90	12.90	12.90	12.90	12.90	63.34	76.24	87.67
	31-40kl		702	15.14	15.14	15.14	15.14	15.14	15.14	15.14	15.14	0.74	15.88	18.26
	41-50kl		702	17.76	17.76	17.76	17.76	17.76	17.76	17.76	17.76	0.87	18.63	21.42
	51KL and Above		702	18.85	18.85	18.85	18.85	18.85	18.85	18.85	18.85	0.92	19.77	22.74
COMMERCIAL (UNDEVELOPED)														
BASIC CHARGE	P/STAND P/MONTH		413	251.70	251.70	251.70	251.70	251.70	251.70	251.70	251.70	12.33	264.03	303.64
INDUSTRIAL														
BASIC CHARGE	P/STAND P/MONTH		414	306.34	306.34	306.34	306.34	306.34	306.34	306.34	306.34	15.01	321.35	369.55
CONSUMPTION	0-20kl			14.94	14.94	14.94	14.94	14.94	14.94	14.94	14.94	0.73	15.67	18.02
	21-30kl			17.88	17.88	17.88	17.88	17.88	17.88	17.88	17.88	0.88	18.76	21.57
	31-40kl			20.13	20.13	20.13	20.13	20.13	20.13	20.13	20.13	0.99	21.12	24.28
	41-50kl			23.10	23.10	23.10	23.10	23.10	23.10	23.10	23.10	1.13	24.23	27.87
	51KL and Above			25.01	25.01	25.01	25.01	25.01	25.01	25.01	25.01	1.23	26.24	30.17
INDUSTRIAL (UNDEVELOPED)														
BASIC CHARGE	P/STAND P/MONTH		415	292.64	292.64	292.64	292.64	292.64	292.64	292.64	292.64	14.34	306.98	353.03
				0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Water 2

WATER TARIFFS (all prices rounded to nearest 10c)		TARIFF CODE	EMGWENYA	EMTHONJENI	SAKHELWE	SIYATHUTHUKA	BELFAST	DULLSTROOM	MACHADOORP	WATERVAL BOVEN	INCREASE 2024/25	TARIFF 2024/25 VAT EXCL ALL TOWNS	TARIFF 2024/2025VAT INCL ALL TOWNS
INSTITUTIONAL													
BASIC CHARGE (STATE OWNED)	P/STAND P/MONTH	416	145.25	145.25	145.25	145.25	145.25	145.25	145.25	145.25	7.12	152.37	175.22
CONSUMPTION / STATE OWNED	0-20kl	708	16.76	16.76	16.76	16.76	16.76	16.76	16.76	16.76	0.82	17.59	20.22
	21-30kl		19.88	19.88	19.88	19.88	19.88	19.88	19.88	19.88	0.97	20.85	23.98
	31-40kl		21.04	21.04	21.04	21.04	21.04	21.04	21.04	21.04	1.03	22.07	25.38
	41-50kl		24.07	24.07	24.07	24.07	24.07	24.07	24.07	24.07	1.18	25.25	29.04
	51KL and Above		25.97	25.97	25.97	25.97	25.97	25.97	25.97	25.97	1.27	27.24	31.33
BASIC CHARGE (OTHER) Churches / NGO	P/STAND P/MONTH	417	R 19.87	R 20.87	R 21.87	R 22.87	R 23.87	R 24.87	R 25.87	R 26.87	1.32	28.19	32.42
											0.00	0.00	0.00
CONSUMPTION (OTHER) Churches / NGO	6 KL FREE	714	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	0.00	0.00	0.00
	7-20KL		5.37	5.37	5.37	5.37	5.37	5.37	5.37	5.37	0.26	5.63	6.48
	21-30KL		8.53	8.53	8.53	8.53	8.53	8.53	8.53	8.53	0.42	8.95	10.29
	31-40KL		11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	0.54	11.54	13.27
	41KL and Above		14.19	14.19	14.19	14.19	14.19	14.19	14.19	14.19	0.70	14.89	17.12
INSTITUTIONAL (UNDEVELOPED)													
BASIC CHARGE (All institutional)	P/STAND P/MONTH	418	324.72	324.72	324.72	324.72	324.72	324.72	324.72	324.72	15.91	340.63	391.73

Sewerage

WATER TARIFFS (all prices rounded to nearest 10c)		TARIFF CODE	EMGWENYA	EMTHONJENI	SAKHELWE	SIYATHUTHUKA	BELFAST	DULLSTROOM	MACHADODORP	WATERVAL BOVEN	INCREASE 2024/25	TARIFF 2024/25 VAT EXCL ALL TOWNS	TARIFF 2024/2025VAT INCL ALL TOWNS
INSTITUTIONAL													
BASIC CHARGE (STATE OWNED)	P/STAND P/MONTH	416	145.25	145.25	145.25	145.25	145.25	145.25	145.25	145.25	7.12	152.37	175.22
CONSUMPTION / STATE OWNED	0-20kl	708	16.76	16.76	16.76	16.76	16.76	16.76	16.76	16.76	0.82	17.59	20.22
	21-30kl		19.88	19.88	19.88	19.88	19.88	19.88	19.88	19.88	0.97	20.85	23.98
	31-40kl		21.04	21.04	21.04	21.04	21.04	21.04	21.04	21.04	1.03	22.07	25.38
	41-50kl		24.07	24.07	24.07	24.07	24.07	24.07	24.07	24.07	1.18	25.25	29.04
	51KL and Above		25.97	25.97	25.97	25.97	25.97	25.97	25.97	25.97	1.27	27.24	31.33
BASIC CHARGE (OTHER) Churches / NGO	P/STAND P/MONTH	417	R 19.87	R 20.87	R 21.87	R 22.87	R 23.87	R 24.87	R 25.87	R 26.87	1.32	28.19	32.42
											0.00	0.00	0.00
CONSUMPTION (OTHER) Churches / NGO	6 KL FREE	714	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	0.00	0.00	0.00
	7-20KL		5.37	5.37	5.37	5.37	5.37	5.37	5.37	5.37	0.26	5.63	6.48
	21-30KL		8.53	8.53	8.53	8.53	8.53	8.53	8.53	8.53	0.42	8.95	10.29
	31-40KL		11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	0.54	11.54	13.27
	41KL and Above		14.19	14.19	14.19	14.19	14.19	14.19	14.19	14.19	0.70	14.89	17.12
INSTITUTIONAL (UNDEVELOPED)													
BASIC CHARGE (All institutional)	P/STAND P/MONTH	418	324.72	324.72	324.72	324.72	324.72	324.72	324.72	324.72	15.91	340.63	391.73

The Municipality has the following allocations:

Grant	2025	2026	2027
Water Service Infrastructure Grant	26,125,000.00	29,248,000.00	32,501,000.00
Equitable Share	92,885,000.00	96,754,000.00	100,019,000.00
Financial Management Grant	3,800,000.00	3,800,000.00	4,000,000.00
Municipal Infrastructure Grant	30,587,000.00	21,402,000.00	22,920,000.00
Expendanded Public Works Programme	1,434,000.00	-	-
TOTAL	154,831,000.00	151,204,000.00	159,440,000.00

Operating Expenditure:

Description R thousands	2024/2025		
	Budget 2025	Budget 2026	Budget 2027
Expenditure			
Employee related costs	134,276	140,453	146,773
Remuneration of councillors	7,885	8,263	8,652
Bulk purchases - electricity	95,960	111,026	128,457
Inventory consumed	16,228	16,969	17,734
Debt impairment	51,095	51,095	-
Depreciation and amortisation	80,030	80,030	80,030
Interest	10,000	10,460	10,931
Contracted services	50,552	40,252	42,064
Transfers and subsidies	-	-	-
Irrecoverable debts written off	-	-	-
Operational costs	21,250	22,175	23,173
Losses on disposal of Assets	-	-	-
Other Losses	-	-	-
Total Expenditure	467,276	480,723	457,813
Surplus/(Deficit)	(102,118)	(96,738)	(61,180)
Transfers and subsidies - capital (monetary allocations)	60,712	55,650	55,421
Surplus/(Deficit) for the year	(41,406)	(41,088)	(5,759)

Expenditure Assumptions

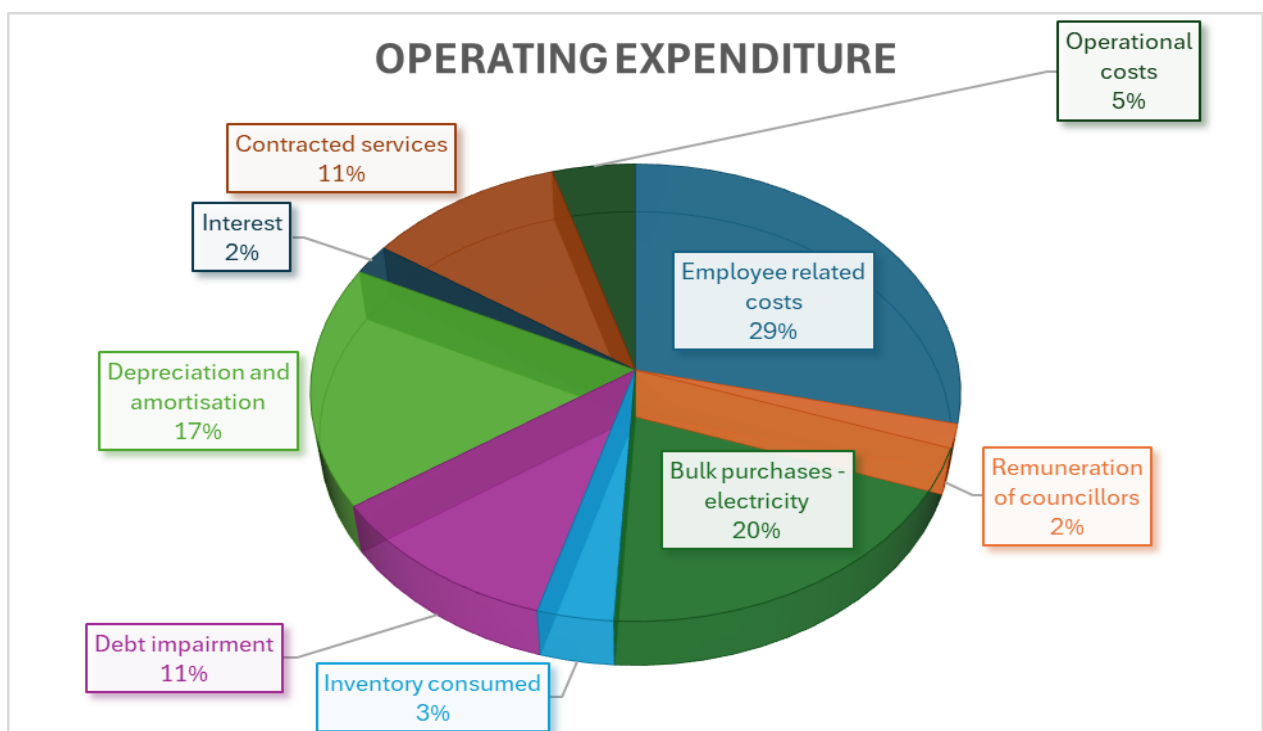
Employee related cost increased by 4.9%, as per the Municipal Budget Circular 126. This increase has been effected on existing staff only. No additional posts have been added yet. Employee related cost to operating Expenditure is at 29% which is within the norm of 20% and 40%

Depreciation has remained at 80 million in the current financial year.

Inventory consumed has a budget of 16 million. This is based on the needs and projects that were submitted by the various departments. The municipality has also reclassified certain budget items which were incorrectly classified as inventory to contracted serves,

Contracted Services Expenditure is at 50 million. Contracted Services has been captured as per the needs of the department. Contracted services has increased to 50 due to mis classification of budget and expenditures. This has been raised as findings by the auditor general. The municipality has then correctly classified the budget.

The Table below shows us the percentage each expenditure items contributes to the total operating expenditure. depreciation and debt impairment make up 28%of expenditure, one also has to take into consideration that these items are non-cash items.



PAST PERFORMANCE

The Municipality did incur unauthorised expenditure of R121,014,711 in the 2024/2025 financial year

MUNICIPAL PRIORITIES AND LINKAGES TO THE IDP

The Municipal IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly

inform the Service Delivery and Budget Implementation Plan. The Process Plan applicable to the fourth revision cycle included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Public participation process;
- Compilation of the SDBIP, and
- The review of the performance management and monitoring processes.

The IDP has been taken into a business and financial planning process leading up to the 2024/2025 MTREF. The business planning process has subsequently been refined in the light of current economic circumstances and the resulting revenue projections.

With the compilation of the 2024/2025 MTREF, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year and third quarter performance against the 2024/2025 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

KEY AMENDMENTS TO BUDGET RELATED POLICIES

The Budget Policy has been reviewed and amended, the section on virements has been removed from the budget Policy. A new Budget Policy has been developed as a guidance in transferring of funds between accounts.

A cost containment has also been Developed as per cost containment Regulations that are aimed at ensuring that the resources of municipalities and municipal entities are used effectively, efficiently and economically. Section 168(1)(b) and (p) of the Municipal Finance Management Act (MFMA) provides that the Minister may regulate financial management and internal controls and any other matter that may facilitate the enforcement and administration of the Act

ANNUAL BUDGET TABLES

MP314 Emakhazeni - Table A1 Budget Summary

Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousands										
Financial Performance										
Property rates	62 309	71 702	96 023	77 476	85 071	85 071	85 071	89 239	93 332	97 544
Service charges	133 373	113 597	116 030	135 881	114 548	114 548	114 548	124 191	134 792	137 274
Investment revenue	869	586	1 813	1 727	2 210	2 210	2 210	2 318	2 424	2 534
Transfer and subsidies - Operational	99 389	126 792	85 911	94 407	94 448	94 448	94 448	98 119	100 554	104 019
Other own revenue	31 396	31 601	26 000	48 368	40 035	40 035	40 035	51 291	52 882	55 262
Total Revenue (excluding capital transfers and contributions)	327 336	344 278	325 777	357 859	336 312	336 312	336 312	365 158	383 985	396 633
Employee costs	109 791	114 535	116 210	127 880	128 130	128 130	128 130	134 276	140 453	146 773
Remuneration of councillors	7 154	7 232	7 245	8 611	7 538	7 538	7 538	7 885	8 263	8 652
Depreciation and amortisation	60 375	119 868	104 309	121 937	80 030	80 030	80 030	80 030	80 030	80 030
Interest	6 596	5 812	16 204	10 000	22 000	22 000	22 000	10 000	10 460	10 931
Inventory consumed and bulk purchases	77 776	88 590	86 442	126 042	107 106	107 106	107 106	112 189	127 995	146 191
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-
Other expenditure	141 273	172 785	171 042	126 403	173 560	173 560	173 560	122 896	113 522	65 236
Total Expenditure	402 966	508 822	501 452	520 875	518 365	518 365	518 365	467 276	480 723	457 813
Surplus/(Deficit)	(75 630)	(164 545)	(175 675)	(163 016)	(182 053)	(182 053)	(182 053)	(102 118)	(96 738)	(61 180)
Transfers and subsidies - capital (monetary allocations)	60 671	55 279	53 258	49 786	50 331	50 331	50 331	60 712	55 650	55 421
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(14 958)	(109 265)	(122 417)	(113 230)	(131 722)	(131 722)	(131 722)	(41 406)	(41 088)	(5 759)
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(14 958)	(109 265)	(122 417)	(113 230)	(131 722)	(131 722)	(131 722)	(41 406)	(41 088)	(5 759)
Capital expenditure & funds sources										
Capital expenditure	100 433	(94 530)	106 873	58 091	53 431	53 431	53 431	61 220	50 650	55 421
Transfers recognised - capital	27 662	(77 925)	56 235	49 786	48 381	48 381	48 381	56 605	50 650	55 421
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	19 931	(14 702)	885	8 305	5 051	5 051	5 051	4 615	-	-
Total sources of capital funds	47 593	(92 627)	57 120	58 091	53 431	53 431	53 431	61 220	50 650	55 421
Financial position										
Investments	-	-	-	-	-	-	-	-	-	-
LIABILITIES	-	-	-	-	-	-	-	-	-	-
Financial liabilities	-	-	-	-	-	-	-	-	-	-
NET ASSETS	1 747 004	1 642 684	1 439 111	1 578 903	1 385 773	1 385 773	1 386 291	1 485 768	1 445 933	1 446 897
Community wealth/Equity	-	-	-	-	-	-	-	-	-	-
Cash flows										
Net cash from (used) operating	194 624	125 291	174 170	32 030	40 988	40 988	40 988	47 615	42 506	27 637
Net cash from (used) investing	(78 770)	(84 859)	(68 342)	(66 805)	(59 945)	(59 945)	(59 945)	(61 220)	(50 650)	(55 421)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the year end	115 854	77 998	127 955	(12 648)	3 169	3 169	3 169	23 398	15 255	(12 529)
Cash backing/surplus reconciliation										
Non current Investments	5 856	0	1 951	611	1 951	1 951	1 951	0	0	0
Statutory requirements	(114 220)	(207 913)	(275 392)	(151 074)	(329 229)	(329 229)	(329 229)	(296 482)	(314 165)	(296 035)
Balance - surplus (shortfall)	120 076	207 913	277 342	151 685	331 180	331 180	331 180	296 482	314 165	296 035
Asset management										
Asset register summary (WDV)	1 722 765	1 716 415	1 768 838	1 639 065	1 739 670	1 739 670		1 853 743	1 829 364	1 809 756
Depreciation	57 626	106 893	75 901	121 937	80 030	80 030		80 030	80 030	80 030
Renewal and Upgrading of Existing Assets	(47 859)	(27 889)	71 756	(1 067)	10 711	10 711		6 905	3 694	(18 483)
Repairs and Maintenance	10 173	11 447	(15 745)	19 710	15 174	15 174		9 862	10 322	10 787
Free services										
Cost of Free Basic Services provided	-	-	-	-	-	-		-	-	-
Revenue cost of free services provided	12 808	16 797	21 400	14 084	17 080	17 080		7 031	7 354	7 685
Households below minimum service level										
Water:	-	-	-	-	-	-		-	-	-
Sanitation/sewerage:	-	-	-	-	-	-		-	-	-
Energy:	-	-	-	-	-	-		-	-	-
Refuse:	-	-	-	-	-	-		-	-	-

MP314 Emakhazeni - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1									
Revenue - Functional										
Governance and administration		214 081	223 948	223 229	221 627	212 307	212 307	203 866	211 886	220 373
Executive and council		117 440	123 197	103 092	108 427	107 006	107 006	-	-	-
Finance and administration		96 641	100 751	120 137	113 200	105 302	105 302	203 866	211 886	220 373
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		2 279	2 359	3 067	12 570	19 859	19 859	30 142	31 529	32 948
Community and social services		56	60	60	495	135	135	519	543	568
Sport and recreation		61	-	-	-	16 196	16 196	16 990	17 771	18 571
Public safety		2 161	2 299	3 007	12 075	3 528	3 528	12 633	13 214	13 809
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		2 536	2 582	2 530	5 946	8 285	8 285	35 648	25 196	26 885
Planning and development		2 417	2 515	2 511	4 426	6 317	6 317	5 042	3 774	3 944
Road transport		119	67	18	1 520	1 968	1 968	30 606	21 422	22 941
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		169 112	170 668	150 209	167 502	146 191	146 191	156 213	171 024	171 848
Energy sources		98 209	107 272	83 493	91 405	71 937	71 937	83 572	92 153	87 476
Water management		48 142	39 879	40 031	49 134	49 134	49 134	46 290	51 334	55 581
Waste water management		12 670	13 256	14 671	14 934	13 440	13 440	14 099	14 733	15 411
Waste management		10 091	10 261	12 013	12 030	11 680	11 680	12 252	12 804	13 380
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	388 007	399 557	379 035	407 645	386 643	386 643	425 870	439 635	452 054
Expenditure - Functional										
Governance and administration		195 251	225 833	184 168	301 243	258 372	258 372	198 288	202 062	155 976
Executive and council		131 360	147 515	102 645	222 694	179 231	179 231	125 372	127 424	78 431
Finance and administration		63 891	78 318	81 523	78 549	79 141	79 141	72 917	74 638	77 545
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		38 045	35 605	45 090	42 765	46 550	46 550	47 616	38 295	40 019
Community and social services		1 818	2 509	2 205	4 214	4 143	4 143	4 223	4 418	4 616
Sport and recreation		9 434	7 313	5 161	11 855	10 662	10 662	10 691	11 184	11 688
Public safety		26 333	22 380	37 770	26 485	31 691	31 691	32 665	22 655	23 675
Housing		-	-	-	-	-	-	-	-	-
Health		460	3 403	(46)	211	54	54	36	38	40
Economic and environmental services		25 729	29 979	49 475	27 569	31 976	31 976	31 115	32 546	34 011
Planning and development		8 620	5 558	11 187	5 407	10 899	10 899	11 465	11 992	12 532
Road transport		17 109	24 421	38 288	22 162	21 076	21 076	19 650	20 554	21 479
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		143 940	217 405	222 719	149 298	181 467	181 467	190 257	207 820	227 807
Energy sources		74 573	79 270	85 499	106 036	121 775	121 775	137 688	153 293	171 276
Water management		25 378	19 612	102 485	15 534	25 948	25 948	16 360	17 113	17 883
Waste water management		18 221	5 171	26 697	18 310	14 786	14 786	15 114	15 810	16 521
Waste management		25 767	113 352	8 038	9 417	18 958	18 958	21 094	21 605	22 127
Other	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	402 966	508 822	501 452	520 875	518 365	518 365	467 276	480 723	457 813
Surplus/(Deficit) for the year		(14 958)	(109 265)	(122 417)	(113 230)	(131 722)	(131 722)	(41 406)	(41 088)	(5 759)

MP314 Emakhaseni - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Revenue											
Exchange Revenue											
Service charges - Electricity	2	91 513	71 504	69 324	88 791	69 324	69 324	69 324	77 706	85 202	85 437
Service charges - Water	2	19 135	18 599	20 032	20 134	20 134	20 134	20 134	20 165	22 086	23 080
Service charges - Waste Water Management	2	12 626	13 233	14 660	14 926	13 411	13 411	13 411	14 068	14 701	15 377
Service charges - Waste Management	2	10 099	10 261	12 013	12 030	11 680	11 680	11 680	12 252	12 804	13 380
Sale of Goods and Rendering of Services		623	501	580	3 234	1 519	1 519	1 519	1 594	954	997
Agency services		-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		10 923	12 333	14 514	13 610	13 610	13 610	13 610	14 277	14 934	15 606
Interest earned from Current and Non Current Assets		869	586	1 813	1 727	2 210	2 210	2 210	2 318	2 424	2 534
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		101	42	44	46	46	46	46	49	51	53
Rental from Fixed Assets		10 662	8 916	1 570	15 664	16 649	16 649	16 649	17 464	18 268	19 090
Licence and permits		-	-	-	15	15	15	15	16	16	17
Operational Revenue		8 174	2 160	804	1 603	2 860	2 860	2 860	3 001	3 084	3 223
Non-Exchange Revenue											
Property rates	2	62 309	71 702	96 023	77 476	85 071	85 071	85 071	89 239	93 332	97 544
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		2 145	3 885	3 153	14 195	5 335	5 335	5 335	14 891	15 576	16 277
Licences or permits		-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		99 389	126 792	85 911	94 407	94 448	94 448	94 448	98 119	100 554	104 019
Interest		-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Gains		(1 232)	3 765	5 334	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contrib		327 336	344 278	325 777	357 859	336 312	336 312	336 312	365 158	383 985	396 633
Expenditure											
Employee related costs	2	109 791	114 535	116 210	127 880	128 130	128 130	128 130	134 276	140 453	146 773
Remuneration of councillors		7 154	7 232	7 245	8 611	7 538	7 538	7 538	7 885	8 263	8 662
Bulk purchases - electricity	2	60 777	72 673	69 777	94 147	85 147	85 147	85 147	95 960	111 026	128 457
Inventory consumed	8	16 999	15 917	16 665	31 896	21 960	21 960	21 960	16 228	16 969	17 734
Debt impairment	3	83 027	62 914	92 284	51 095	91 095	91 095	91 095	51 095	51 095	-
Depreciation and amortisation		60 375	119 868	104 309	121 937	80 030	80 030	80 030	80 030	80 030	80 030
Interest		6 596	5 812	16 204	10 000	22 000	22 000	22 000	10 000	10 460	10 931
Contracted services		38 031	45 888	38 945	44 902	41 521	41 521	41 521	50 552	40 252	42 064
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-	-
Operational costs		19 690	27 310	36 972	30 407	38 345	38 345	38 345	21 250	22 175	23 173
Losses on disposal of Assets		324	36 597	2 650	-	2 600	2 600	2 600	-	-	-
Other Losses		201	76	190	-	-	-	-	-	-	-
Total Expenditure		402 966	508 822	501 452	520 875	518 365	518 365	518 365	467 276	480 723	457 813
Surplus/(Deficit)		(75 630)	(164 545)	(175 675)	(163 016)	(182 053)	(182 053)	(182 053)	(102 118)	(96 738)	(61 180)
Transfers and subsidies - capital (monetary)	6	60 671	55 279	53 258	49 786	50 331	50 331	50 331	60 712	55 650	55 421
Transfers and subsidies - capital (in-kind)	6	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(14 958)	(109 265)	(122 417)	(113 230)	(131 722)	(131 722)	(131 722)	(41 406)	(41 088)	(5 759)
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		(14 958)	(109 265)	(122 417)	(113 230)	(131 722)	(131 722)	(131 722)	(41 406)	(41 088)	(5 759)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-

MP314 Emakhazeni - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		—	—	—	—	—	—	—	—	—	—
Vote 2 - FINANCE AND ADMIN		—	—	—	—	—	—	—	—	—	—
Vote 3 - PLANNING AND DEVELOPMENT		—	—	—	—	—	—	—	—	—	—
Vote 4 - HEALTH		—	—	—	—	—	—	—	—	—	—
Vote 5 - COMMUNITY AND SOCIAL SERVICES		—	—	—	—	—	—	—	—	—	—
Vote 6 - PUBLIC SAFETY		—	—	—	—	—	—	—	—	—	—
Vote 7 - SPORTS AND RECREATION		—	—	—	—	—	—	—	—	—	—
Vote 8 - WASTE MANAGEMENT		—	—	—	—	—	—	—	—	—	—
Vote 9 - WASTE WATER MANAGEMENT		—	—	—	—	—	—	—	—	—	—
Vote 10 - ROAD TRANSPORT		—	—	—	—	—	—	—	—	—	—
Vote 11 - WATER		—	—	—	—	—	—	—	—	—	—
Vote 12 - ELECTRICITY		—	—	—	—	—	—	—	—	—	—
Vote 13 - OTHER		—	—	—	—	—	—	—	—	—	—
Vote 14 -		—	—	—	—	—	—	—	—	—	—
Vote 15 -		—	—	—	—	—	—	—	—	—	—
Capital multi-year expenditure sub-total	7	—	—	—	—	—	—	—	—	—	—
Single-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		11 261	—	(0)	—	—	—	—	—	—	—
Vote 2 - FINANCE AND ADMIN		12 968	(2 572)	1 002	4 425	2 505	2 505	2 505	550	—	—
Vote 3 - PLANNING AND DEVELOPMENT		62 280	(15 863)	6 707	11 200	10 109	10 109	10 109	20 069	21 402	22 920
Vote 4 - HEALTH		—	—	—	—	—	—	—	—	—	—
Vote 5 - COMMUNITY AND SOCIAL SERVICES		2 779	—	49	—	—	—	—	9 167	—	—
Vote 6 - PUBLIC SAFETY		—	—	—	—	—	—	—	—	—	—
Vote 7 - SPORTS AND RECREATION		174	—	99	—	—	—	—	—	—	—
Vote 8 - WASTE MANAGEMENT		—	—	—	—	—	—	—	500	—	—
Vote 9 - WASTE WATER MANAGEMENT		6 593	(8 542)	32 990	31 100	34 000	34 000	34 000	4 179	—	—
Vote 10 - ROAD TRANSPORT		2 950	—	—	1 880	850	850	850	1 105	—	—
Vote 11 - WATER		—	(22 611)	49 113	5 751	5 132	5 132	5 132	23 949	29 248	32 501
Vote 12 - ELECTRICITY		1 428	(44 942)	16 913	3 735	835	835	835	1 700	—	—
Vote 13 - OTHER		—	—	—	—	—	—	—	—	—	—
Vote 14 -		—	—	—	—	—	—	—	—	—	—
Vote 15 -		—	—	—	—	—	—	—	—	—	—
Capital single-year expenditure sub-total		100 433	(94 530)	106 873	58 091	53 431	53 431	53 431	61 220	50 650	55 421
Total Capital Expenditure - Vote		100 433	(94 530)	106 873	58 091	53 431	53 431	53 431	61 220	50 650	55 421
Capital Expenditure - Functional											
Governance and administration		24 230	(2 572)	1 002	4 425	2 505	2 505	2 505	550	—	—
Executive and council		11 261	—	(0)	—	—	—	—	—	—	—
Finance and administration		12 968	(2 572)	1 002	4 425	2 505	2 505	2 505	550	—	—
Internal audit		—	—	—	—	—	—	—	—	—	—
Community and public safety		5 902	—	148	1 300	500	500	500	9 167	—	—
Community and social services		2 779	—	49	—	—	—	—	9 167	—	—
Sport and recreation		174	—	99	—	—	—	—	—	—	—
Public safety		2 950	—	—	1 300	500	500	500	—	—	—
Housing		—	—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—	—
Economic and environmental services		62 280	(15 863)	6 707	11 780	10 459	10 459	10 459	21 174	21 402	22 920
Planning and development		—	—	—	—	—	—	—	560	—	—
Road transport		62 280	(15 863)	6 707	11 780	10 459	10 459	10 459	20 614	21 402	22 920
Environmental protection		—	—	—	—	—	—	—	—	—	—
Trading services		8 022	(76 094)	99 016	40 586	39 967	39 967	39 967	30 328	29 248	32 501
Energy sources		1 428	(44 942)	16 913	3 735	835	835	835	1 700	—	—
Water management		—	(22 611)	49 113	5 751	5 132	5 132	5 132	23 949	29 248	32 501
Waste water management		6 593	(8 542)	32 990	31 100	34 000	34 000	34 000	4 179	—	—
Waste management		—	—	—	—	—	—	—	500	—	—
Other		—	—	—	—	—	—	—	—	—	—
Total Capital Expenditure - Functional	3	100 433	(94 530)	106 873	58 091	53 431	53 431	53 431	61 220	50 650	55 421
Funded by:											
National Government		27 662	(77 925)	56 235	49 786	48 381	48 381	48 381	56 605	50 650	55 421
Provincial Government		—	—	—	—	—	—	—	—	—	—
District Municipality		—	—	—	—	—	—	—	—	—	—
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		—	—	—	—	—	—	—	—	—	—
Transfers recognised - capital	4	27 662	(77 925)	56 235	49 786	48 381	48 381	48 381	56 605	50 650	55 421
Borrowing	6	—	—	—	—	—	—	—	—	—	—
Internally generated funds		19 931	(14 702)	885	8 305	5 051	5 051	5 051	4 615	—	—
Total Capital Funding	7	47 593	(92 627)	57 120	58 091	53 431	53 431	53 431	61 220	50 650	55 421

MP314 Emakhazeni - Table A6 Budgeted Financial Position

Description		##	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
ASSETS												
Current assets												
Cash and cash equivalents			35 690	22 126	7 518	(12 648)	3 169	3 169	3 169	23 398	21 976	25 311
Trade and other receivables from exchange transactions		1	22 128	28 267	26 868	14 082	28 868	28 868	28 868	28 158	29 509	30 926
Receivables from non-exchange transactions		1	109 694	112 584	15 265	144 276	29 298	29 298	29 298	15 998	16 766	17 571
Current portion of non-current receivables			-	-	-	-	-	-	-	-	-	-
Inventory		2	7 979	4 161	2 139	5 121	12 075	12 075	12 075	2 241	2 349	2 570
VAT			75 509	101 560	111 506	90 990	137 601	137 601	137 601	28 777	29 818	30 596
Other current assets			-	-	0	-	(0)	(0)	(0)	-	-	-
Total current assets			251 000	268 697	163 295	241 820	211 010	211 010	211 010	98 573	100 418	106 973
Non current assets												
Investments			-	-	-	-	-	-	-	-	-	-
Investment property			253 984	254 175	259 004	256 601	259 004	259 004	259 004	271 436	271 436	271 436
Property, plant and equipment		3	1 563 720	1 525 370	1 509 694	1 437 922	1 480 525	1 480 525	1 480 525	1 582 159	1 557 779	1 538 170
Biological assets			-	-	-	-	-	-	-	-	-	-
Living and non-living resources			-	-	-	-	-	-	-	-	-	-
Heritage assets			114	114	114	114	114	114	114	120	120	120
Intangible assets			36	36	26	330	26	26	26	28	29	30
Trade and other receivables from exchange transactions			-	-	-	-	-	-	-	-	-	-
Non-current receivables from non-exchange transactions			-	-	-	-	-	-	-	-	-	-
Other non-current assets			-	-	-	-	-	-	-	-	-	-
Total non current assets			1 817 854	1 779 695	1 768 838	1 694 967	1 739 670	1 739 670	1 739 670	1 853 743	1 829 364	1 809 756
TOTAL ASSETS			2 068 854	2 048 392	1 932 134	1 936 786	1 950 680	1 950 680	1 950 680	1 952 315	1 929 782	1 916 730
LIABILITIES												
Current liabilities												
Bank overdraft			-	-	-	-	-	-	-	-	-	-
Financial liabilities			-	-	-	-	-	-	-	-	-	-
Consumer deposits			1 965	2 026	1 921	1 855	1 921	1 921	1 921	2 013	2 013	2 013
Trade and other payables from exchange transactions		4	108 865	221 740	283 719	145 428	355 603	355 603	355 603	338 671	355 973	341 956
Trade and other payables from non-exchange transactions		5	5 856	0	1 951	611	1 951	1 951	1 951	0	0	0
Provision			13 058	13 123	8 467	21 710	12 166	12 166	12 166	9 022	9 022	9 022
VAT			115 727	96 453	101 263	61 455	101 263	101 263	101 263	-	-	-
Other current liabilities			321	282	259	211	259	259	(259)	964	964	964
Total current liabilities			245 792	333 624	397 579	231 270	473 162	473 162	472 644	350 671	367 973	353 956
Non current liabilities												
Financial liabilities		6	-	-	-	-	-	-	-	-	-	-
Provision		7	62 913	60 179	81 355	94 204	77 655	77 655	77 655	76 420	76 420	76 420
Long term portion of trade payables			-	-	-	-	-	-	-	-	-	-
Other non-current liabilities			13 146	11 905	14 089	32 408	14 089	14 089	14 089	39 457	39 457	39 457
Total non current liabilities			76 059	72 083	95 444	126 613	91 744	91 744	91 744	115 877	115 877	115 877
TOTAL LIABILITIES			321 851	405 708	493 023	357 883	564 907	564 907	564 389	466 547	483 850	469 833
NET ASSETS			1 747 004	1 642 684	1 439 111	1 578 903	1 385 773	1 385 773	1 386 291	1 485 768	1 445 933	1 446 897
COMMUNITY WEALTH/EQUITY												
Accumulated surplus/(deficit)		8	1 716 789	1 672 558	1 448 704	1 578 903	1 385 773	1 385 773	1 385 773	1 485 768	1 445 933	1 446 897
Reserves and funds		9	-	-	-	-	-	-	-	-	-	-
Other			-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY		10	1 716 789	1 672 558	1 448 704	1 578 903	1 385 773	1 385 773	1 385 773	1 485 768	1 445 933	1 446 897

MP314 Emakhazeni - Table A7 Budgeted Cash Flows

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		16 936	49 204	42 040	61 981	64 350	64 350	64 350	71 391	74 665	78 036
Service charges		102 595	74 136	69 230	125 011	88 357	88 357	88 357	104 978	113 717	115 967
Other revenue		2 782	14 486	12 775	72 603	85 932	85 932	85 932	46 248	45 093	49 444
Transfers and Subsidies - Operational	1	85 910	69 789	86 798	94 407	94 448	94 448	94 448	98 119	100 554	104 019
Transfers and Subsidies - Capital	1	65 916	73 046	54 272	49 786	50 331	50 331	50 331	60 712	55 650	55 421
Interest		187	262	146	1 727	2 210	2 210	2 210	2 318	2 424	2 534
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(79 701)	(155 632)	(91 090)	(363 484)	(322 640)	(322 640)	(322 640)	(326 151)	(339 138)	(366 852)
Interest		-	-	-	(10 000)	(22 000)	(22 000)	(22 000)	(10 000)	(10 460)	(10 931)
Transfers and Subsidies	1	-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		194 624	125 291	174 170	32 030	40 988	40 988	40 988	47 615	42 506	27 637
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		(78 770)	(84 859)	(68 342)	(66 805)	(59 945)	(59 945)	(59 945)	(61 220)	(50 650)	(55 421)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(78 770)	(84 859)	(68 342)	(66 805)	(59 945)	(59 945)	(59 945)	(61 220)	(50 650)	(55 421)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-
Payments											
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		115 854	40 432	105 829	(34 774)	(18 957)	(18 957)	(18 957)	(13 605)	(8 144)	(27 784)
Cash/cash equivalents at the year begin:	2	-	37 566	22 126	22 126	22 126	22 126	22 126	37 003	23 398	15 255
Cash/cash equivalents at the year end:	2	115 854	77 998	127 955	(12 648)	3 169	3 169	3 169	23 398	15 255	(12 529)

OVERVIEW OF ANNUAL BUDGET PROCESS

Section 34 of the Municipal Systems states that: a municipal council-

(a) Must review its integrated development plan—

(i) Annually in accordance with an assessment of its performance measurement in terms of section 4 i; and

(ii) to the extent that changing circumstances so demand; and

(b) May amend its integrated development plan in accordance with a prescribed process.

ESTABLISHED INTERNAL STRUCTURE WITH ROLE PLAYERS AND RESPONSIBILITIES

a) EMAKHAZENI MUNICIPAL COUNCIL

The Emakhazeni Municipal council's responsibility in the IDP Development is to:

- To adopt a process plan;
- Be responsible for the overall management and coordination of the planning process;
- Adopt and approve the Final IDP; and
- Ensure that annual business plans, budget and related development activities are based on approved IDP.

b) EMAKHAZENI EXECUTIVE COMMITTEE

The Executive Committee is therefore responsible for:

- Managing the IDP development through the Municipal Manager;
- Ensure legislative compliance by recommending the IDP review process to the Council;
- Recommending the IDP revision and adoption to the Council;
- The Mayor, as an Executive Committee Chairperson is also responsible for chairing the IDP Representative Forum; and
- Allocate resources for reviewing the IDP.

c) IDP STEERING COMMITTEE

As part of the IDP Preparation Process, Council resolved to establish an IDP Steering Committee which is formed by all HOD's and other Senior Officials, their responsibility is to:

- -Prepare the IDP Review Process Plan;
- Identify resource people;
- Coordinate and manage the components of the planning process, including Stakeholders meetings, Meeting deadlines, Horizontal and Vertical alignment, Compliance with National and Provincial requirements;
- Provide terms of reference for all reviewing and planning activities;
- Commission IDP planning studies, programs and projects;
- Process, summarize and document outputs from subcommittees, teams, etc.;
- Recommend amendments to the contents of the IDP;
- Prepare, facilitate and document meetings and workshops;
- Ensure alignment and participation in the determination and prioritization of plans and programs in the spirit of cooperative governance.

Section 16(1) of the Municipal Systems Act 2000 states that municipality must develop a culture of municipal governance that complements formal representation. This means that a municipality must create conditions for the local community to participate in its affairs, including the involvement of the community in the preparation, implementation and review of IDP's. Community based Planning (CBP) is considered the preferred form of participatory

planning designed to promote community action and to link IDP as it provides a mechanism for entrenching participatory planning and management at ward level. To this effect, the Department invested and rolled out a massive programme to introduce municipal officials to CBP. Community Based Planning will now form the basis at community involvement in the development of IDPs.

Four major functions can be aligned with the public participation process, namely:

- Needs identification;
- Identification of appropriateness of proposed solutions;
- Community ownership and buy-in; and
- Empowerment.

WARD COMMITTEES

- Ward committees are utilized as communicating agents to the community;
- They were and continuously trained on IDP, BUDGET and PMS and also on the reporting style, further they seat on IDP Forums and participate in all strategic Workshops of the Municipality; and
- Provision of secretarial during IDP public meetings.

OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

ALIGNMENT WITH STAKEHOLDERS

HORIZONTAL ALIGNMENT AND VERTICAL ALIGNMENT

- **FRAMEWORK PLAN:** In terms of Chapter 5 Section 26 of the Municipal Systems Act (2000), Districts are required to prepare and adopt a framework plan which indicates how the District and Local Municipalities will align their IDP's;
- The Framework Plan provides the linkages and the binding relationship to be established between the District and the Locals in the region, therefore proper consultation, coordination and the alignment of the review process of the district municipality and family of municipalities can be maintained.
- **ALIGNMENT WITH SERVICE PROVIDERS:** The District and local municipality are responsible to ensure the alignment between the district and local planning through the District IDP Forum, Local IDP Forum and one on one meetings with sector departments and the family of municipalities in uThukela.

ACCROSS BOARDER ALIGNMENT

- In this IDP Review Process, the municipality will be aligning its development plans with the nearby municipalities on development corridors.

TYPE OF ALIGNMENT MECHANISM

LED & TOURISM FORUM

- Relevant government departments and other stakeholders' seat in this forum to discuss matters concerning Local Economic Development.

MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Vote 1 - TECHNICAL		
Function 1 - (name)		
Sub-function 1 - (Project Management Unit)		
<i>Achieve 100% spending on capital transfers</i>	% spent	100%
Roads		
<i>repairs and maintenance of assets</i>	% spent	100%
Function 2 - (Energy)		
Sub-function 1 - (Electricity)		
<i>Achieve 100% on electrification grants</i>	% spent	100%
Sub-function 2 - (Electricity)		
<i>access to free basic electricity</i>	Amount spent on fbe	4,627
Sub-function 3 - (LED)		
<i>Spending on Led budget</i>	Amount Spent	1,434
Vote 2 - Finance		
Function 1 - Finance and administration		
Sub-function 1 - (Finance)		
<i>%of cash collected from customers againts billing</i>	% collection	90%
Sub-function 2 - (Assets Management)		
<i>Update Fixed Assets Register</i>	Number of fixed assets register updates	1.00
Sub-function 3 - (Finance)		
<i>% spent on capital budget</i>	% spent	100%
Vote 3 - Corporate		
Function 1 - Finance and administration		
Sub-function 1 - (Human Resouce)		
<i>Provide trainings</i>	amount spent of trainings	800
Sub-function 2 - ((Human Resouce)		
<i>Filling of vacant positions</i>	% of filled positions	100%
Sub-function 3 - (name)		
<i>Sign Performance agreements</i>	No of signed performance agreements	5.00
And so on for the rest of the Votes		

OVERVIEW OF BUDGET RELATED POLICIES

Following is a list of draft budget related policies:

- Credit Control and Debt Collection Policy
- Indigent Support Policy
- Property Rates Policy
- Tariff Policy
- Unallocated Revenue Policy
- Supply Chain Management Policy
- Budget Policy
- Virement Policy
- Travel Allowance Policy
- Subsistence and Travel Policy
- Petty Cash Policy
- Asset Management Policy
- Fleet Management Policy
- Bank and Investment Policy
- Bank and Investment Policy
- Funding and reserves Policy
- Accounting Policies
- Inventory Policy

The budget related policies can be obtained from the municipal offices, no: 25 Scheepers street, Belfast, 1100

OVERVIEW OF BUDGET ASSUMPTIONS

In the compilation of the 2024/2025 MTREF, the following influencing factors were taken into account:

PROPERTY RATES

Property rates tariff will be increased by 4.9%.

REFUSE REMOVAL

Refuse removal tariff will be increased by 4.9%

WATER CHARGES

Water tariffs will be increased by 4.9%

SANITATION CHARGES

Sanitation Tariffs will be increased by 4.9%

SERVICES CHARGES ELECTRICITY

The municipality has applied for a tariff increase of 12.75 on electricity tariffs

RENTAL OF FACILITIES

The municipality has acquired the services of a service provider to manage the municipal flats. The municipality currently has 459 flats at the rental of R2800 per flat. The Service provider will be paid on commission of the rental income

FINES, PENALTIES AND FORFEITS

The Municipality has budgeted for traffic fines of 12 million. The municipality will enter in a contract with a service provider for traffic fines. The municipality had a previous contract where they were generation revenue of 12 million per annum. The municipality has used this past performance information as a base.

CASH FLOW

Receipt

CASH FLOW

In the population of the cash flow the collection rates were used

Electricity- 80%

Water- 80%

Refuse -80%

Sewerage- 80%

Property Rates- 80%

Table A8

OVERVIEW OF BUDGET FUNDING

Summary of the funding of operating and capital expenditure.

Operating activities:

Operating revenue = R 365,158, 000

Operating Expenditure = R 467,276,000

Deficit = R 102,118

The Accounting Officer and the Chief Financial Officer will monitor the spending of the budget and avoid spending on nice to have items. The municipality cannot avoid the deficit as per circular 72, The municipality currently has an unfunded budget.

The Municipality always allocates time during the strategic planning sessions where cost containment measures and revenue enhancement strategies are dealt with as a standing item during the strategic planning programme.

Capital Activities:

Capital expenditure is funded through:

Municipal Infrastructure Grant = R 30,587,000

Water Service Infrastructure Grant = R 26,125 ,000

Surplus cash = R 4,615,000

EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES

The tables below disclose expenditure on allocations and grant programmes:

The total MIG budget for the financial year 2024/2025 is R 30,587,000 and (5%) R 1 529 350 is for PMU Management.

PROJECT NAME	PROPOSED BUDGET
Construction of Internal Road (ZCC street) at Emthonjeni in Ward 6 Phase 3	R2,307,570.12
Provision of Water in farms within Emakhazeni Local Municipality Phase 4	R700,000.00
Construction of Mongwe ring road in Siyathuthuka ward 1 Phase 2	R3,001,622.42
Construction of Stormwater Management System at Entokozweni pumpstation Ward 6	R5,109,824.73
Refurbishment of Glisa pumpstation Siyathuthuka Wards	R2,000,000.00
Refurbishment of old Mandela pumpstation in Siyathuthuka Ward 3	R2,000,000.00
Refurbishment of reservoir complex at Siyathuthuka Ward 3	R2,179,132.73
Purchasing of 10 ton payload refuse truck	R2,200,000.00
Construction and refurbishment of Sakhelwe community stadium	R10,000,000.00
	R 29 057 650

PROPOSED WSIG PROJECTS 2024/2025 FINANCIAL YEAR

The total WSIG budget for the financial year 2024/2025 is R 26 125 000.00

PROJECT NAME	BUDGET
Upgrading of Dullstroom Water Treatment Works Phase 1	R13,125,000.00
Upgrading of Machadodorp Water Treatment works, Ground Reservoir and Water raising mains Phase 4	R11,000,000.00
Upgrading of Dullstroom Dam wall in Ward 4 Phase 1	R 2 000 000.00
	R 26,125,000.00

PROPOSED MUNICIPAL PROJECTS 2024/2025 FINANCIAL YEAR

Own Funding Capex	
Corporate Services	
Laptops	200,000.00
Planning	
Trimble Devices X2	60,000.00
Electricity	
Tools	500,000.00
Streetlights	700,000.00
High-mast lights	500,000.00
Roads	
Jojo Tanks x8	200,000.00
Storage Containers X2	120,000.00
Cemetries	
Tractors	1,200,000.00
Procurement of communication devices and body cameras	520,000.00
Procurement of arms	R117,000.00
Traffic Blue lamps	R100,000.00
Furniture	R20,000.00
Fire and Rescue	
Furniture and equipment	30,000.00
Procurement of fire extinguishers and one horse reel	65,000.00
Security Services	
Construction of Guard houses	400,000.00
By-Law Enforcement Unit	
	4,732,000.00

ALLOCATIONS OR GRANT MADE BY THE MUNICIPALITY

Municipality will not make any allocation or grant to other municipalities or any other organ of state.

CONTRACT HAVING FUTURE BUDGETARY IMPLICATIONS

N o	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appoi ntment Amou nt	Ap proved Vari ation Ord er	Contrac t Owner/ Manage r	App oint ment Date	Dur atio n of con trac t	Co ntr act star t dat e	Co ntra ct end dat e	Rev ised Con trac t End Dat e
CORPORATE SERVICES DEPARTMENT											
1	ELM 20/11 /10	Re-Advert: Appointment of a Panel of 8 Practitioners to provide Legal Services for Emakhazeni Local Municipality for a period of 36 months as and when required	BV Mbungela	Tender ed rates	Non e	Manager : Legal Services & Labour Relation s	27- Aug- 21	36 Mon ths	27- Aug -21	26- Aug -24	Non e
2	ELM 20/11 /10	Re-Advert: Appointment of a Panel of 8 Practitioners to provide Legal Services for Emakhazeni Local Municipality for a period of 36 months as and when required	Mohlala Attorney	Tender ed rates	Non e	Manager : Legal Services & Labour Relation s	27- Aug- 21	36 Mon ths	27- Aug -21	26- Aug -24	Non e
3	ELM 20/11 /10	Re-Advert: Appointment of a Panel of 8	KT Mokoena Attorney	Tender ed rates	Non e	Manager : Legal Services & Labour	27- Aug- 21	36 Mon ths	27- Aug -21	26- Aug -24	Non e

N o	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appoi ntment Amou nt	Ap proved Vari ation Ord er	Contrac t Owner/ Manage r	App oint ment Date	Dur atio n of con tract	Co ntr act star t dat e	Co ntra ct end dat e	Rev ised Con tract End Dat e
		Practitioners to provide Legal Services for Emakhazeni Local Municipality for a period of 36 months as and when required				Relation s					
4	ELM 20/11 /10	Re-Advert: Appointment of a Panel of 8 Practitioners to provide Legal Services for Emakhazeni Local Municipality for a period of 36 months as and when required	MB Mabunda Inc	Tender ed rates	Non e	Manager : Legal Services & Labour Relation s	27- Aug- 21	36 Mon ths	27- Aug -21	26- Aug -24	Non e
5	ELM 20/11 /10	Re-Advert: Appointment of a Panel of 8 Practitioners to provide Legal Services for Emakhazeni	Mmakola Matsimela Attorney Inc	Tender ed rates	Non e	Manager : Legal Services & Labour Relation s	27- Aug- 21	36 Mon ths	27- Aug -21	26- Aug -24	Non e

N o	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appoi ntment Amou nt	Ap proved Vari ation Ord er	Contrac t Owner/ Manage r	App oint ment Date	Dur atio n of con tract	Co ntr act star t dat e	Co ntra ct end dat e	Rev ised Con trac t End Dat e
		Local Municipality for a period of 36 months as and when required									
6	ELM 20/11 /10	Re-Advert: Appointment of a Panel of 8 Practitioners to provide Legal Services for Emakhazeni Local Municipality for a period of 36 months as and when required	AMMM Inc Attorney	Tender ed rates	Non e	Manager : Legal Services & Labour Relations	27-Aug-21	36 Months	27-Aug -21	26-Aug -24	Non e
7	ELM 20/11 /10	Re-Advert: Appointment of a Panel of 8 Practitioners to provide Legal Services for Emakhazeni Local Municipality for a period of 36 months as	Raphela Attorney Inc	Tender ed rates	Non e	Manager : Legal Services & Labour Relations	27-Aug-21	36 Months	27-Aug -21	26-Aug -24	Non e

N o	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appointment Amount	Approved Variation Order	Contract Owner/ Manager	Appointment Date	Duration of contract	Contract start date	Contract end date	Revised Contract End Date
		and when required.									
8	ELM 20/11 /10	Re-Advert: Appointment of a Panel of 8 Practitioners to provide Legal Services for Emakhazeni Local Municipality for a period of 36 months as and when required.	Nkgadima Associates	Tendered rates	None	Manager : Legal Services & Labour Relations	27-Aug-21	36 Months	27-Aug-21	26-Aug-24	None
9	ELM 22/07 /01	Appointment of a Service Provider for the Supply and Delivery COVID-19 PPE as and when required for the period of 24 months.	Mvubu & Co	Tendered rates	None	OHS Officer	15-Dec-21	24 Months	16-Dec-21	16-Dec-23	None
10	ELM 22/07 /02	Appointment of a Service Provider for the Supply and Delivery of Personal Protective Clothing for	Times Ten Trading	Tendered rates	None	Manager : Human Resource Management	29-Nov-21	36 Months	01-Dec-21	30-Nov-24	None

N o	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appointment Amount	Approved Variation Order	Contract Owner/ Manager	Appointment Date	Duration of contract	Contract start date	Contract end date	Revised Contract End Date
		a period of 36 months for Emakhazeni Local Municipality									
11	ELM 23/12 /01	Appointment of a service provider for the supply and delivery of traffic, fire and rescue and by-law enforcement uniform for a period of 36 months	Times Ten Trading	Tendered rates	None	Manager : Human Resource Management	24-Feb-23	36 Months	24-Feb-23	23-Feb-26	None
12	ELM: 22/11 /04	appointment of a service provider for the supply, delivery, and maintenance lease of photocopying machines for the period of 36 months for Emakhazeni Local Municipality.	Trenditrade (Pty) Ltd T/A Nashua	Tendered rates	None	Manager : Council Support & Communications	13-Jan-23	36 Months	13-Jan-23	12-Jan-26	None
TECHNICAL SERVICES DEPARTMENT											
1		Appointment of a panel of				Manager : Water					

N o	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appoi ntment Amou nt	Ap proved Vari ation Ord er	Contrac t Owner/ Manage r	App oint ment Date	Dur atio n of con tract	Co ntr act star t dat e	Co ntra ct end dat e	Rev ised Con tract End Dat e
	ELM 18/07 /01	three(3) of service providers for the supply and delivery of water and wastewater treatment chemicals for a period of three years	Lwandle and Tilo Oil Consulting	Tender ed rates	Non e	& Sanitatio n	17-Aug-20	36 Mon ths	28-Aug -20	29-Aug -23	31-Mar-24
2	ELM 18/07 /01	Appointment of a panel of three(3) of service providers for the supply and delivery of water and wastewater treatment chemicals for a period of three years	Hispo Trading cc	Tender ed rates	Non e	Manager : Water & Sanitatio n	17-Aug-20	36 Mon ths	28-Aug -20	29-Aug -23	31-Mar-24
3	ELM 18/07 /01	Appointment of a panel of three(3) of service providers for the supply and delivery of water and	Chem Tec Chemical Services cc	Tender ed rates	Non e	Manager : Water & Sanitatio n	17-Aug-20	36 Mon ths	28-Aug -20	29-Aug -23	31-Mar-24

No	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appointment Amount	Approved Variation Order	Contract Owner/ Manager	Appointment Date	Duration of contract	Contract start date	Contract end date	Revised Contract End Date
		wastewater treatment chemicals for a period of three years									
4	ELM 18/07 /01	Appointment of a panel of three(3) of service providers for the supply and delivery of water and wastewater treatment chemicals for a period of three years	Zamangwane Consultants (Pty) Ltd	Tendered rates	None	Manager : Water & Sanitation	17-Aug-20	36 Months	07-Sep-20	07-Sep-23	31-Mar-24
6	ELM 21/01 /14	The Implementation of the Installation and Commissioning of New Paardeplaats 132/11kV 20MVA Electricity Substation Phase 4 Project – Three (3) years	Izinyosi Engineering	R44 920 471,31	None	Manager : Project Management Unit	11-Mar-21	36 Months	12-Mar-21	11-Mar-24	None

N o	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appoi ntment Amou nt	Ap proved Vari ation Ord er	Contrac t Owner/ Manage r	App oint ment Date	Dur atio n of con tract	Co ntr act star t dat e	Co ntra ct end dat e	Rev ised Con tract End Dat e
7	ELM 20/08 /05	Appointment of a panel for the supply, repairs and maintenance of pumps, motors and motor rewind and mechanical refurbishment for Emakhazeni Local Municipality for a period of 36 months as and when required	Xono Civils – MQME JV	Tendered rates	Non e	Manager : Water & Sanitation	15-Jul-21	36 months	15-Jul-21	14-Jul-24	Non e
8	ELM 20/08 /05	Appointment of a panel for the supply, repairs and maintenance of pumps, motors and motor rewind and mechanical refurbishment for Emakhazeni Local Municipality for a period	N & C Maintenance and Spares (Pty) Ltd	Tendered rates	Non e	Manager : Water & Sanitation	15-Jul-21	36 months	15-Jul-21	14-Jul-24	Non e

No	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appointment Amount	Approved Variation Order	Contract Owner/ Manager	Appointment Date	Duration of contract	Contract start date	Contract end date	Revised Contract End Date
		of 36 months as and when required									
9	ELM 19/07 /02	Panel of Two (2) Electrical service providers to be on standby for installation, maintenance work and repair for Emakhazeni Local Municipality for a period of 36 months.	Sinqobile Investments	Tendered rates	None	Manager : Electrical & Mechanical Services	09-Oct-20	36 Months	09-Oct-20	08-Oct-23	30-Apr-24
10	ELM 19/07 /02	Panel of Two (2) Electrical service providers to be on standby for installation, maintenance work and repair for Emakhazeni Local Municipality for a period	Izinyosi Engineering	Tendered rates	None	Manager : Electrical & Mechanical Services	09-Oct-20	36 Months	09-Oct-20	08-Oct-23	30-Apr-24

N o	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appointment Amount	Approved Variation Order	Contract Owner/ Manager	Appointment Date	Duration of contract	Contract start date	Contract end date	Revised Contract End Date
		of 36 months.									
11	ELM: 23/07/04	Supply, delivery and off-loading of road and storm water material as and when required for 24 months	Jusben Engineering Services CC	Tendered rates	None	Manager : Roads & Stormwater	24-Nov-22	24 Months	24-Nov-22	23-Nov-24	None
12	ELM 22/06/01 - EMG WENYA WWTW	Contractor: Upgrading and refurbishment of the wastewater treatment work at Emgwenya	Sinqobile Investments	R25 825 228,00	None	Manager : Project Management Unit	31-Oct-22	8 Months	01-Nov-22	31-May-23	29-Feb-24
13	ELM 22/06/01 – MADALA SEWER	Contractor: Upgrading of madala sewer mainline	Mahlangumg abadeni Trading Enterprise	R18 232 392,74	None	Manager : Project Management Unit	31-Oct-22	8 Months	01-Nov-22	31-May-23	29-Feb-24
16	ELM 21/03/20	Consulting Engineer: Upgrading And Refurbishment of the Wastewater Treatment	Lihuzu Projects	R879 188,32	None	Manager : Project Management Unit	09-May-22	12 Months / Until Completion	09-May-22	08-May-23	Until Completion of the project

No	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appointment Amount	Approved Variation Order	Contract Owner/ Manager	Appointment Date	Duration of contract	Contract start date	Contract end date	Revised Contract End Date
		Work at Emgwenya									
17	ELM 21/03 /20	Consulting Engineer: Upgrading of madala sewer mainline.	Sky High Consulting Engineers	R2 446 219,10	None	Manager : Project Management Unit	09-May-22	12 Months / Until Completion	09-May-22	08-May-23	Until Completion of the project
18	ELM 23/06 /10	SOURCING OF A TURNKEY CONTRACT OR (ENGINEER , PROCURE AND CONSTRUCT)	Kufanikiwa BAV Durosha JV	R10 109 363,96	None	Manager : Project Management Unit	28-Aug-23	10 months	28-Aug-23	30-Jun-24	None
19	ELM 23-24/11 /01	APPOINTMENT OF ELECTRICAL CONTRACTOR FOR THE ELECTRIFICATION SIYATHUTHUKA EXTENSION 6 & 8 (INFILLS)	Tshabalala Multi-Service Workshop	R624 309,12	None	Manager : Project Management Unit	04-Dec-23	4 months	06-Nov-23	31-Mar-24	None

No	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appointment Amount	Approved Variation Order	Contract Owner/ Manager	Appointment Date	Duration of contract	Contract start date	Contract end date	Revised Contract End Date
20	ELM 22/06 /01- FARMS III	Contractor: PROVISION OF WATER IN FARMS WITHIN EMAKHAZENI LOCAL MUNICIPALITY PHASE 3	Ndoko Projects	R2 959 002,57	None	Manager : Project Management Unit	04-Dec-23	4 months	06-Nov-23	31-Mar-24	None
21	ELM 22/06 /01 – SEWER OUTFALL	Contractor: UPGRADING OF SEWER OUTFALL AT EMTHONJENI	GPTN Trading CC	R2 433 975,93	None	Manager : Project Management Unit	06-Nov-23	4 months	06-Nov-23	31-Mar-24	None
22	ELM: 23/04 /02	APPOINTMENT OF A SERVICE PROVIDER FOR THE RENOVATIONS, MAINTENANCE AND MANAGEMENT OF MUNICIPAL FLATS IN EMGWENYA, ENTOKOZWENI AND EMTHONJENI FOR A	Emakhazeni Housing Management Company	Tendered Rates	None	Manager : Town Planning & Housing Administration	15-Nov-23	60 months	15-Nov-23	14-Nov-28	None

N o	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appointment Amount	Approved Variation Order	Contract Owner/ Manager	Appointment Date	Duration of contract	Contract start date	Contract end date	Revised Contract End Date
		PERIOD OF 60 MONTHS									
FINANCIAL SERVICES DEPARTMENT											
1	ELM 20/12 /12	Provision of data management solutions and data verification system for a period of 3 years	CrossCheck Information Bureau	Tendered rates	None	Manager : Revenue Management/Income	20-Apr-21	33 Months	21-Apr-21	20-Apr-24	None
2	ELM 18/04 /01	Compilation of a general valuation roll and subsequently supplementary valuation roll as well as other related services for the period 01 July 2019 - June 2024	DDP Valuers	Tendered rates	None	Manager : Revenue Management/Income	12-Jul-18	60 Months	01-Jul-19	30-Jun-24	None
4	ELM 20/07 /01	Electricity management prepayment and vending solution for	Conlog (Pty) Ltd	Tendered rates	None	Manager : Revenue Management/Income	04-Sep-20	36 Months	09-Sep-20	08-Sep-23	30-Apr-24

No	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appointment Amount	Approved Variation Order	Contract Owner/ Manager	Appointment Date	Duration of contract	Contract start date	Contract end date	Revised Contract End Date
		the period of three years									
5	ELM 22/10 /01	Provision of a Commercial Banking Services for a period of Five (05) Years	First National Bank	Tendered rates	None	Manager : Expenditure Management	01-Apr-22	60 Months	01-Jul-22	30-Jun-27	None
8	ELM 22/11 /10	Supply and delivery of cleaning material for Emakhazeni Local Municipality.	Optimum Connect (Pty) Ltd	Tendered rates	None	Manager : Assets Management	24-Oct-22	36 Months	24-Oct-22	23-Oct-25	None
9	ELM: 23/10 /01	Short-term insurance broker for a period of thirty-six months	Kunene Makopo Risk Solutions	Tendered rates	None	Manager : Assets Management	22-Dec-22	36 Months	01-Jan-23	31-Dec-26	None
10	ELM: 22/12 /03	Panel of two (2) service providers to render travel management services in respect of air travel, car hire and accommodation for Emakhazeni Local	Lets Cruize Travel	Tendered rates	None	Manager : SCM	22-Feb-23	36 Months	22-Feb-23	21-Feb-26	None

No	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appointment Amount	Approved Variation Order	Contract Owner/ Manager	Appointment Date	Duration of contract	Contract start date	Contract end date	Revised Contract End Date
		Municipality for a period of (3) years as and when required.									
12	ELM 23/03 /02	Appointment of a service provider to update and maintain GRAP compliant fixed assets register and the provision of an asset management system for a period of three (3) financial years	Ducharme Consulting (Pty) Ltd	Tender rates	None	Manager : Asset Management	15-May-23	36 Months	15-May-23	14-May-26	None
13	ELM 22/06 /02	Appointment of a service provider for VAT recovery/review for a period of 36 months	Maximum Profit Recovery	Tender rates	None	Manager : Expenditure	19-May-23	36 Months	19-May-23	18-May-26	None
14	ELM: 23/03 /01	Appointment of an auctioneer for the auction of municipal assets for a	Five Star Trading Enterprise T/A Auction 24	Tender rates	None	Manager : Asset Management	19-May-23	36 Months	19-May-23	18-May-26	None

No	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appointment Amount	Approved Variation Order	Contract Owner/ Manager	Appointment Date	Duration of contract	Contract start date	Contract end date	Revised Contract End Date
		period of 3 years									
ICT DEPARTMENT											
1	ELM 20/08 /04	Supply, Installation, Upgrade and Routine Maintenance of information and Communication Technology Infrastructure for the Emakhazeni Local Municipality for a period of 36 months	Matupunuka ICT (PTY)LTD	Tendered rates	None	Manager : ICT	18-Dec-20	36 Months	24-Dec-20	23-Dec-23	30-Apr-24
2	ELM 21/03 /17	Appointment of a service provider to provide an ePMS and eRisk support and fully automated performance management and risk system for a	Innovation Government Software Solutions	Tendered rates	None	PMS Officer	17-Jun-21	36 Months	17-Jun-21	16-Jun-24	None

N o	Contract Number	Brief description of the goods or services	Name of the appointed service provider	Appoi ntment Amou nt	Ap proved Vari ation Ord er	Contrac t Owner/ Manage r	App oint ment Date	Dur atio n of con trac t	Co ntr act star t dat e	Co ntra ct end dat e	Rev ised Con trac t End Dat e
		period of 3 years.									
COMMUNITY SERVICES DEPARTMENT											
1	ELM 22/08 /02	Supply, installation and maintenance of a static red light, speed violation and back-office processing services for a period of thirty-six months	Syntell (Pty) Ltd	Tendered rates	None	Manager : Enforcement, Security & Public Safety	24-Oct-22	36 Months	24-Oct-22	23-Oct-25	None
2	ELM: 23/06 /02	Appointment of a service provider for the provision of security services for Emakhazeni Local Municipality for a period of 36 months	Phepha MV Security	Tendered rates	None	Manager : Enforcement, Security & Public Safety	30-Jun-23	36 Months	30-Jun-23	29-Jun-26	None

LEGISLATION COMPLIANCE STATUS

The municipality received an Adverse audit opinion in 2022/2023. The municipality has developed an audit action plan to deal with any issues on non-compliance with legislation that were identified in the audit

RECOMMENDATIONS

1. The Council of Emakhazeni Local Municipality, acting in terms of section 16 of the Municipal Finance Management Act (Act 56 of 2003) approves and adopt: 2024/2025 draft budget
2. The Council of Emakhazeni Local Municipality, acting in terms of section 16 of the Municipal Finance Management Act (Act 56 of 2003) approves and adopt: 2024/2025 draft budget related policies