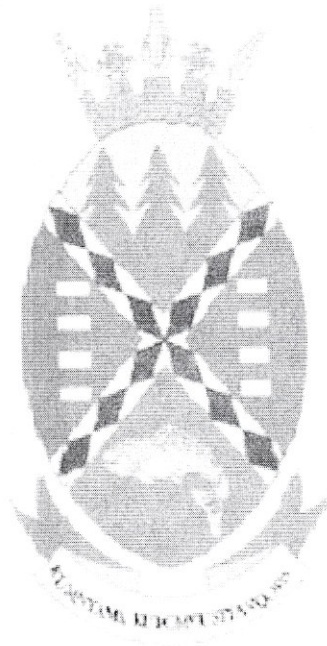


EMAKHAZENI LOCAL MUNICIPALITY



SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

2022/23 FINANCIAL YEAR

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1. EXECUTIVE SUMMERY

The Emakhazeni Local Municipality presents its 2022/2023 Service Delivery and Budget Implementation Plan (SDBIP) which gives effect to the newly developed Integrated Development Plan (IDP) for 2022-2027 financial years approved on the 31st May 2022 and budget that was adopted by Council on the 31st May 2022.

The SDBIP is legislated in terms of the Municipal Financial Management Act 56 of 2003 (MFMA) to give effect to the IDP and Budget of the Municipality. Section 53(1) (c) (ii) of the municipality's service delivery and budget implementation plan is approved by the Mayor within 28 days after approval of the budget".

The Service Delivery and Budget Implementation Plan is a management, implementation and monitoring tool that will assist the Mayor, Councillors as well as the Community in understanding what has been planned as well as the progress that is being made. The Performance Agreements signed by the Municipal Manager and Managers accountable to the Municipal Manager will assist in ensuring the implementation of the SDBIP.

The SDBIP can be accessed in:


- The Municipal Website (www.emakhazeni.gov.za)
- Municipal Offices (Dullstroom, Emakhazeni, Emgwenya and Entokozweni)
- Community Libraries

2. PURPOSE OF THE SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

The purpose of SDBIP is to:

- Give effect to the Integrated Development Plan (IDP) and the Budget of the municipality.
- It also provides the vital link between the Mayor, Council and the administration, and facilitates the process for holding management accountable for its performance.
- It enables the Municipal Manager to monitor the performance of Senior Managers, the mayor to monitor the performance of the Municipal Manager, and for the community to monitor the municipality.
- Should therefore determine (and be consistent with) the performance agreements between the mayor and the municipal manager and the municipal manager and senior managers of every financial year and approved by the mayor.

The SDBIP will also ensure that appropriate information is circulated internally and externally to inform all stakeholders/partners on progress in terms of municipal service delivery. The Service Delivery and Budget Implementation Plan (SDBIP) aims to illustrate how the adopted IDP and budget for the 2022/2023 financial year are aligned and how it will be implemented.

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3. KEY PERFORMANCE AREAS

- KPA 1 – Service Delivery and Infrastructure Development
- KPA 2 – Local Economic Development
- KPA 3 – Financial Viability
- KPA 4 – Good Governance and Public Participation
- KPA 5 - Institutional Development and Transformation
- KPA 6 – Spatial Rationale

4. MUNICIPAL STRATEGIC OBJECTIVES

The municipality's strategic objectives, which are aimed at achieving the municipal vision and mission, are as follows:

KEY PERFORMANCE AREA	STRATEGIC OBJECTIVE	PRIORITY AREA
Basic Service Delivery and infrastructure development	To ensure access for all, to equitable, affordable, and sustainable basic services within a safe environment	1. Water and Sanitation 2. Electricity Supply 3. Roads and storm-water 4. Environmental and waste management 5. Municipal Amenities
	To co-ordinate and facilitate public safety	6. Emergency services 7. Traffic Safety and Security
Local Economic Development	To promote social and economic development	8. Economic growth and Development
Financial Viability And Management	To ensure sound and sustainable financial management, compliance and accountability	9. Financial Management & Reporting
Good Governance and Public Participation	To encourage and ensure cooperative governance	10. Culture, Sports and Recreation 11. Youth Development 12. Health, HIV and AIDS, Transversal and Special programmes
	To encourage the involvement of communities and community organizations in the matters of local government	13. Education 14. Inter-Governmental Relations 15. Customer Care 16. Information Communication Technology
Institutional Transformation And Organisational Development	To add value to the operations of the municipality in relation to technological systems, internal control, risk management and governance processes	17. Communications, Stakeholder Engagement & Public Participation 18. Performance Management 19. Risk Management 20. Auditing
	To ensure adherence with legislation and implementation of systems that will result in service excellence	21. Legal Services & Labour Relations 22. Human Resources Management & Administration
Spatial Rationale	To ensure sustainable rural and urban planning in order to meet the needs of the community	23. Land Reform and Restitution 24. Human Settlement and Property Development 25. Land-use Management

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5. BUDGET AND SDBIP

In terms of Section 15 of the MFMA, a municipality may except where otherwise provided in this Act, incur expenditure only in terms of approved budget and within the limits of the amounts appropriated for the different votes in an approved budget.

Immediately in Section 16, the MFMA prescribes that the Council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year.

An annual budget must be a schedule setting out realistically anticipated revenue for the budget year from each revenue source;

- Appropriating expenditure for the budget year under the different votes of the municipality.
- The budget must also set out the estimated revenue and expenditure by vote for the current year, as well as actual revenue and expenditure by vote for the financial year proceeding the current year.
- Lastly, the budget should provide a statement containing any other information required by Section 215 (3) of the Constitution or as may be prescribed. According to Section 24(2) (a), the budget of a municipality must be approved by Council before the start of the budget year.

According to Section 53 of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget. In addition, the Executive Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after its approval.

6. THE ROLE OF THE EXECUTIVE MAYOR IN CONTEXT OF SDBIP

The Executive Mayor bears ultimate responsibility for guidance on budget processes, political leadership and service delivery in the municipality. This section highlights key roles of the Executive Mayor with regards to the SDBIP as indicated in Section 53 of the MFMA

- Provide general political guidance over the budget process and the priorities that guide the budget process (Section 53(1));
- Ensure Council approves the annual budget before the start of the financial year;
- Oversee Accounting Officer and CFO;
- Ensure adherence to the time schedule for budget;
- Ensure that the SDBIP is approved (by the Executive Mayor) within 28 days after the approval of the budget;
- Ensures that annual performance agreements are linked with measurable performance objectives in the IDP and the SDBIP; and
- Make the SDBIP public no later than 14 days after approval.

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7. ROLE OF THE ACCOUNTING OFFICER IN RESPECT OF SDBIP

In terms of Sections 68 and 69 of the MFMA, the accounting officer bears the following responsibilities:

- Assist the Executive Mayor to perform budgetary functions and provide the Executive Mayor with administration support, information and resources;
- Implementation of the budget;
- Spending in accordance with budget and ensure that it is reduced as necessary when revenue is anticipated to be less than projected in the budget or in the SDBIP;
- Ensure that revenue and expenditure is properly monitored;
- Prepare adjustments budget when necessary; and
- Submit draft SDBIP and draft annual performance agreements for the municipal manager and all senior managers to the Executive Mayor.

8. REPORTING ON THE SDBIP

Regular performance reporting should be done in terms of the SDBIP.

The MFMA outlines a series of reporting requirements. Both the Executive Mayor and the Accounting Officer have clear roles to play in preparing the reports to monitor performance in terms of the SDBIP. Section 79 Oversight Committees also have an important role to play in this regard.

8.1 MONTHLY REPORTING

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the Accounting Officer of a municipality no later than 10 working days, after the end of each month.

Reporting must include the following:

- Actual revenue, per source
- Actual borrowings,
- Actual expenditure per vote
- Actual capital expenditure per vote,
- The amount of any allocations received

If necessary, an explanation of the following must be included in the monthly reports:

- Any material variances from the municipality's variance by source, and from the municipality's expenditure projection per vote
- Any material variances from the service delivery and budget implementation plan and
- Any remedial or corrective measures taken or to be taken to ensure that the projected revenue and expenditure remain within the municipality's approved budget.

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8.2 QUARTERLY REPORTING

Section 52 (d) compels the Mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end each quarter. The quarterly's performance projections captured in the SDBIP forms the basis for the Executive Mayor's quarterly reports.

8.3 MID-YEAR REPORTING

Section 72 (1) (a) of the MFMA outlines the requirements for mid- year reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account –

- (i) The monthly statements referred to in section 71 of the first half of the year
- (ii) The municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the municipality accountable to the community.

8.4 PERFORMANCE REPORTING

Section 46 of the Municipal Systems Act states that a municipality must prepare for each financial year, a performance report that reflects the following:

- The performance of the municipality and of each external service provided during that financial year;
- A comparison of the performances referred to in the above paragraph with targets set for and performances in the previous financial year; and
- Measures to be taken to improve on the performance

The performance report must be submitted at the end of the financial year and will be made public as part of the annual report in terms of chapter 12 of the MFMA. The publication thereof will also afford the public the opportunity to judge the performance of the municipality against the targets set in the various planning instruments.

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8.5 ANNUAL REPORTING

Section 121 of the MFMA provides that every municipality and every municipal entity must prepare an annual report for each financial year, and that the council of the municipality must within nine months after the end financial year concerned, deal with the annual report of the municipality and the annual report of any municipal entities under the municipality's sole or share control.

8.6 OVERSIGHT REPORTING

The council of a municipality must consider the municipality's annual report (and that of any municipal entity under the municipality's control), and in terms of Section 129, within two months from the date of tabling of the annual report, must adopt an oversight report containing the council's comments, which must include a statement whether the council:

- a) Has approved the annual report with or without reservations;
- b) Has rejected the annual report; or
- c) Has referred the annual report back for revision of those components that can be revised.

In terms of Section 132 of the MFMA, the following documents must be submitted by the accounting officer to the provincial legislature within seven days after the municipal council has adopted the relevant oversight report:

- a) The annual report (or any components thereof) of each municipality and each municipal entity in the province;
- b) All oversight reports adopted on those annual reports.

9. KEY COMPONENTS OF THE 2022/23 SDBIP

In terms of Circular No. 13 of the MFMA No. 56 of 2003, the Service Delivery and Budget Implementation Plan should indicate the responsibilities and outputs for each of the senior managers in the top management team. This must include inputs to be used and the time deadlines for each output. It must provide a total picture in terms of service delivery areas, budget allocations and monitoring and evaluation.

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10. MONTHLY PROJECTIONS OF REVENUE & EXPENDITURE

Description	Apr	Budget Year 2020/21												Medium Term Revenue and Expenditure Projections		
		July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year 2021/22	
REVENUE																
Financial Aids	5,185	5,185	5,185	5,185	5,185	5,185	5,185	5,185	5,185	5,185	5,185	5,185	5,185	5,185	5,185	5,185
Grants	7,810	7,810	7,810	7,810	7,810	7,810	7,810	7,810	7,810	7,810	7,810	7,810	7,810	7,810	7,810	7,810
Service charges - electricity	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825
Service charges - water	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825
Service charges - refuse removal	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Service charges - other	950	950	950	950	950	950	950	950	950	950	950	950	950	950	950	950
Service charges - other	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30
Interest on loans and advances	387	387	387	387	387	387	387	387	387	387	387	387	387	387	387	387
Interest on other financial instruments	200	200	200	200	200	200	200	200	200	200	200	200	200	200	200	200
Interest on other financial instruments	200	200	200	200	200	200	200	200	200	200	200	200	200	200	200	200
Dividend income	878	878	878	878	878	878	878	878	878	878	878	878	878	878	878	878
Interest on loans and advances	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Interest on other financial instruments	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Service charges	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758
Dividend income	352	352	352	352	352	352	352	352	352	352	352	352	352	352	352	352
Other income	25	25	25	25	25	25	25	25	25	25	25	25	25	25	25	25
Total Revenue	25,107	25,107	25,107	25,107	25,107	25,107	25,107	25,107	25,107	25,107	25,107	25,107	25,107	25,107	25,107	25,107
EXPENDITURE																
Capital Expenditure	10,115	10,115	10,115	10,115	10,115	10,115	10,115	10,115	10,115	10,115	10,115	10,115	10,115	10,115	10,115	10,115
Operating Expenditure	178	178	178	178	178	178	178	178	178	178	178	178	178	178	178	178
Salaries and wages	4,767	4,767	4,767	4,767	4,767	4,767	4,767	4,767	4,767	4,767	4,767	4,767	4,767	4,767	4,767	4,767
Other operating expenditure	1,211	1,211	1,211	1,211	1,211	1,211	1,211	1,211	1,211	1,211	1,211	1,211	1,211	1,211	1,211	1,211
Interest on loans and advances	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333
Interest on other financial instruments	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833
Interest on other financial instruments	2,467	2,467	2,467	2,467	2,467	2,467	2,467	2,467	2,467	2,467	2,467	2,467	2,467	2,467	2,467	2,467
Interest on other financial instruments	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758	1,758
Other expenditure	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987	1,987
Total Expenditure	21,628	21,628	21,628	21,628	21,628	21,628	21,628	21,628	21,628	21,628	21,628	21,628	21,628	21,628	21,628	21,628
Surplus/Deficit	3,479	3,479	3,479	3,479	3,479	3,479	3,479	3,479	3,479	3,479	3,479	3,479	3,479	3,479	3,479	3,479
Surplus/Deficit after interest transfers to contributors	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188
Transfer to reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to other financial instruments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/Deficit after interest transfers to contributors	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188

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MP314 Emakhaseni - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework			
	Ref	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year -1 2021/22	Budget Year -1 2022/23	Budget Year -2 2023/24
	R															
BANQUAUB VOTE																
VOTE 1 - ELECTRICITY AND SOCIAL		804	804	804	804	804	804	804	804	804	804	804	804	804	804	804
VOTE 2 - FINANCE AND ACTION		804	804	804	804	804	804	804	804	804	804	804	804	804	804	804
VOTE 3 - PLANNING AND DEVELOPMENT		434	434	434	434	434	434	434	434	434	434	434	434	434	434	434
VOTE 4 - HEALTH		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
VOTE 5 - COMMUNITY AND SOCIAL SERVICES		3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
VOTE 6 - PUBLIC SAFETY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
VOTE 7 - SPORTS AND RECREATION		482	482	482	482	482	482	482	482	482	482	482	482	482	482	482
VOTE 8 - WASTE MANAGEMENT		1002	1002	1002	1002	1002	1002	1002	1002	1002	1002	1002	1002	1002	1002	1002
VOTE 9 - WASTE WATER MANAGEMENT		483	483	483	483	483	483	483	483	483	483	483	483	483	483	483
VOTE 10 - ROAD TRANSPORT		3352	3352	3352	3352	3352	3352	3352	3352	3352	3352	3352	3352	3352	3352	3352
VOTE 11 - WATER		9233	9233	9233	9233	9233	9233	9233	9233	9233	9233	9233	9233	9233	9233	9233
VOTE 12 - ELECTRICITY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
VOTE 13 - OTHER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
VOTE 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
VOTE 15 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		30748	30748	30748	30748	30748	30748	30748	30748	30748	30748	30748	30748	30748	30748	30748
Expenditure by Vote to be appropriated																
VOTE 1 - ELECTRICITY AND SOCIAL		310	310	310	310	310	310	310	310	310	310	310	310	310	310	310
VOTE 2 - FINANCE AND ACTION		700	700	700	700	700	700	700	700	700	700	700	700	700	700	700
VOTE 3 - PLANNING AND DEVELOPMENT		233	233	233	233	233	233	233	233	233	233	233	233	233	233	233
VOTE 4 - HEALTH		17	17	17	17	17	17	17	17	17	17	17	17	17	17	17
VOTE 5 - COMMUNITY AND SOCIAL SERVICES		322	322	322	322	322	322	322	322	322	322	322	322	322	322	322
VOTE 6 - PUBLIC SAFETY		313	313	313	313	313	313	313	313	313	313	313	313	313	313	313
VOTE 7 - SPORTS AND RECREATION		88	88	88	88	88	88	88	88	88	88	88	88	88	88	88
VOTE 8 - WASTE MANAGEMENT		313	313	313	313	313	313	313	313	313	313	313	313	313	313	313
VOTE 9 - WASTE WATER MANAGEMENT		244	244	244	244	244	244	244	244	244	244	244	244	244	244	244
VOTE 10 - ROAD TRANSPORT		1433	1433	1433	1433	1433	1433	1433	1433	1433	1433	1433	1433	1433	1433	1433
VOTE 11 - WATER		233	233	233	233	233	233	233	233	233	233	233	233	233	233	233
VOTE 12 - ELECTRICITY		842	842	842	842	842	842	842	842	842	842	842	842	842	842	842
VOTE 13 - OTHER		12	12	12	12	12	12	12	12	12	12	12	12	12	12	12
VOTE 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
VOTE 15 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		3201	3201	3201	3201	3201	3201	3201	3201	3201	3201	3201	3201	3201	3201	3201
Surplus/Deficit before assets		(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)
Transfer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Amount to transfer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sum of surplus/deficit of accounts		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/Deficit		(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)	(1253)

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MPO14 Enhancement - Supporting Table 2007 Budget month revenue and expenditure (functional classification)

Department	Fund	Budget Year 2007												Medium Term Revenue and Expenditure Forecasts																												
		2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021																										
Functional - Local																																										
Department of Transportation	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	
Capital Expenditure	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	
Operating Expenditure	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	
Capital Revenue	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	
Operating Revenue	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	
Total Expenditure	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	
Total Revenue	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	
Total Expenditure - Total Revenue	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Department of Environment																																										
Capital Expenditure	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000
Operating Expenditure	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000
Capital Revenue	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000
Operating Revenue	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000
Total Expenditure	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	
Total Revenue	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	
Total Expenditure - Total Revenue	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		

Handwritten signatures and initials:

- Top signature: *[Signature]*
- Bottom signature: *[Signature]*
- Initials: *K.T.*
- Other initials: *[Handwritten initials]*

TABLE 3-2. ENHANCEMENT - Supporting Table 3-2-2 Budgeted monthly capital expenditure (municipal vote)

Description	SM	Budget Year (2025)												Medium-Term Revenue and Expenditure Forecasts																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
		JULY	AUGUST	SEP.	OCTOBER	NOV.	DEC.	JANUARY	FEB.	MARCH	APRIL	MAY	JUNE	Budget Year 2025	Budget Year +1 2026	Budget Year +2 2024/5																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											
Enhancement	1																			Budget expenditure to be expensed																				VEN 1 - ELECTRIC AND COUNCIL																				VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT																				VEN 4 - "RECU"																				VEN 5 - COMMUNITY AND SOCIAL SERVICES																				VEN 6 - PUBLIC SAFETY																				VEN 7 - SPORTS AND RECREATION																				VEN 8 - WASTE MANAGEMENT																				VEN 9 - WASTE WATER MANAGEMENT																				VEN 10 - WATER MANAGEMENT																				VEN 11 - WASTE TREATMENT																				VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																			
Budget expenditure to be expensed																				VEN 1 - ELECTRIC AND COUNCIL																				VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT																				VEN 4 - "RECU"																				VEN 5 - COMMUNITY AND SOCIAL SERVICES																				VEN 6 - PUBLIC SAFETY																				VEN 7 - SPORTS AND RECREATION																				VEN 8 - WASTE MANAGEMENT																				VEN 9 - WASTE WATER MANAGEMENT																				VEN 10 - WATER MANAGEMENT																				VEN 11 - WASTE TREATMENT																				VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																							
VEN 1 - ELECTRIC AND COUNCIL																				VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT																				VEN 4 - "RECU"																				VEN 5 - COMMUNITY AND SOCIAL SERVICES																				VEN 6 - PUBLIC SAFETY																				VEN 7 - SPORTS AND RECREATION																				VEN 8 - WASTE MANAGEMENT																				VEN 9 - WASTE WATER MANAGEMENT																				VEN 10 - WATER MANAGEMENT																				VEN 11 - WASTE TREATMENT																				VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																											
VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT																				VEN 4 - "RECU"																				VEN 5 - COMMUNITY AND SOCIAL SERVICES																				VEN 6 - PUBLIC SAFETY																				VEN 7 - SPORTS AND RECREATION																				VEN 8 - WASTE MANAGEMENT																				VEN 9 - WASTE WATER MANAGEMENT																				VEN 10 - WATER MANAGEMENT																				VEN 11 - WASTE TREATMENT																				VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																															
VEN 3 - PLANNING AND DEVELOPMENT																				VEN 4 - "RECU"																				VEN 5 - COMMUNITY AND SOCIAL SERVICES																				VEN 6 - PUBLIC SAFETY																				VEN 7 - SPORTS AND RECREATION																				VEN 8 - WASTE MANAGEMENT																				VEN 9 - WASTE WATER MANAGEMENT																				VEN 10 - WATER MANAGEMENT																				VEN 11 - WASTE TREATMENT																				VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																			
VEN 4 - "RECU"																				VEN 5 - COMMUNITY AND SOCIAL SERVICES																				VEN 6 - PUBLIC SAFETY																				VEN 7 - SPORTS AND RECREATION																				VEN 8 - WASTE MANAGEMENT																				VEN 9 - WASTE WATER MANAGEMENT																				VEN 10 - WATER MANAGEMENT																				VEN 11 - WASTE TREATMENT																				VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																							
VEN 5 - COMMUNITY AND SOCIAL SERVICES																				VEN 6 - PUBLIC SAFETY																				VEN 7 - SPORTS AND RECREATION																				VEN 8 - WASTE MANAGEMENT																				VEN 9 - WASTE WATER MANAGEMENT																				VEN 10 - WATER MANAGEMENT																				VEN 11 - WASTE TREATMENT																				VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																											
VEN 6 - PUBLIC SAFETY																				VEN 7 - SPORTS AND RECREATION																				VEN 8 - WASTE MANAGEMENT																				VEN 9 - WASTE WATER MANAGEMENT																				VEN 10 - WATER MANAGEMENT																				VEN 11 - WASTE TREATMENT																				VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																															
VEN 7 - SPORTS AND RECREATION																				VEN 8 - WASTE MANAGEMENT																				VEN 9 - WASTE WATER MANAGEMENT																				VEN 10 - WATER MANAGEMENT																				VEN 11 - WASTE TREATMENT																				VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																			
VEN 8 - WASTE MANAGEMENT																				VEN 9 - WASTE WATER MANAGEMENT																				VEN 10 - WATER MANAGEMENT																				VEN 11 - WASTE TREATMENT																				VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																							
VEN 9 - WASTE WATER MANAGEMENT																				VEN 10 - WATER MANAGEMENT																				VEN 11 - WASTE TREATMENT																				VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																											
VEN 10 - WATER MANAGEMENT																				VEN 11 - WASTE TREATMENT																				VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																															
VEN 11 - WASTE TREATMENT																				VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																			
VEN 12 - ELECTRICITY																				VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																							
VEN 13 - "RECU"																				VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																											
VEN 14 - "RECU"																				Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																															
Special multi-year expenditure approval																				Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																			
Budget expenditure to be approved																				VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																							
VEN 1 - ELECTRIC AND COUNCIL		333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	333	VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																											
VEN 2 - FINANCE AND ADMIN																				VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																															
VEN 3 - PLANNING AND DEVELOPMENT		4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																																																			
VEN 4 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																																																																							
VEN 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																																																																																											
VEN 6 - PUBLIC SAFETY		413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
VEN 7 - SPORTS AND RECREATION		167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	167	VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
VEN 8 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
VEN 9 - WASTE WATER MANAGEMENT		4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	4,420	VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											
VEN 10 - WATER MANAGEMENT		38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	38	VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
VEN 11 - WASTE TREATMENT		787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	787	VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
VEN 12 - ELECTRICITY		4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	4,598	VEN 13 - "RECU"		42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
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VEN 14 - "RECU"		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
Capital expenditure expenditure approved		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
Total Capital Expenditure		\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	\$ 8,838	Medium-Term Revenue																				Budget Year 2025																				Budget Year +1 2026																				Budget Year +2 2024/5																				Total Revenue																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
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MONTHLY CASH FLOWS	BUDGET YEAR 2010												VARIABLE COSTS		TOTAL COSTS	
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEPT	OCT	NOV	DEC	TOTAL	PER UNIT	TOTAL	
OPERATING REVENUE	2,573	2,573	2,573	2,573	2,573	2,573	2,573	2,573	2,573	2,573	2,573	2,573	30,876	12.51	30,876	
OPERATING EXPENSES	1,048	1,048	1,048	1,048	1,048	1,048	1,048	1,048	1,048	1,048	1,048	1,048	12,576	5.00	12,576	
OPERATING INCOME	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	18,300	7.51	18,300	
NON-OPERATING REVENUE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
NON-OPERATING EXPENSES	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
NET INCOME	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	18,300	7.51	18,300	
CASH FLOWS FROM OPERATIONS	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	18,300	7.51	18,300	
CASH FLOWS FROM INVESTING	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
CASH FLOWS FROM FINANCING	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
NET CHANGE IN CASH	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	18,300	7.51	18,300	
CASH AT END OF PERIOD	1,525	3,050	4,575	6,100	7,625	9,150	10,675	12,200	13,725	15,250	16,775	18,300	18,300	7.51	18,300	

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11. SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

KEY PERFORMANCE AREA: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT												
Strategic Objective: To ensure access for all, to equitable, affordable and sustainable basic services within a safe environment.												
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability	
						Q1	Q2	Q3	Q4			
Strategic Priority Area 1: Water and Sanitation	Provision of sustainable basic services by upgrading and providing new infrastructure	Number of farms provided with water	Farms provided with water	MIG	4 x Farms provided with water by 30 June 2023	Appointment of service providers (One Contractor)	25% construction progress	75% construction progress	4 x farms provided with water (Project Completed)	Appointment letter, Progress report and completion certificate	Municipal Manager	
Strategic Priority Area 1: Water and Sanitation	Provision of sustainable basic services by upgrading and providing new infrastructure	Upgrading of Roman pump station in Siyathuthuka township	Sewer pump stations upgraded in Siyathuthuka (Roman Phase 1)	MIG	1 x Upgrading of Roman pump station in Siyathuthuka township by 30 June 2023	1 x Upgrading of Roman pump station in Siyathuthuka township (100% Completed)	-	-	-	Progress report and completion certificate	Municipal Manager	
Strategic Priority Area 1: Water and Sanitation	Provision of sustainable basic services by upgrading and providing new infrastructure	Number of Waste Water Treatment Plants repaired and maintained in Dullstroom	New Target	MIG	1 x Waste Water Treatment Plants repaired and maintained in Dullstroom by 30 June 2023	Appointment of service providers (One Contractor)	1 x Waste Water Treatment Plants repaired and maintained in Dullstroom (100% Complete)	25% construction progress	75% construction progress	1 x Waste Water Treatment Works upgraded in Emgwenya (Phase 1 completed)	Appointment letter, Progress report and completion certificate	Municipal Manager




KEY PERFORMANCE AREA: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Objective: To ensure access for all, to equitable, affordable and sustainable basic services within a safe environment.

Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Strategic Priority Area 1: Water and Sanitation	Provision of sustainable basic services by upgrading and providing new infrastructure	Number of Sewer lines upgraded in Madala	New Target	WSIG	1 x Madala sewer line upgraded in Madala by 30 June 2023	Appointment of service providers (One Contractor)	Construction progress	75% construction progress	1 x Madala sewer line upgraded in Madala	Appointment letter, Progress report and completion certificate	Municipal Manager
Priority Area 2: Electricity Supply	Provision of sustainable basic services by upgrading and providing new infrastructure	Number of households provided with electricity in Empumeleweni Township	New Target	INEP	25 x Households provided with electricity in Empumeleweni Township by 30 June 2023	Appointment of service providers (One Contractor)	25% construction progress	75% construction progress	25 x Households provided with electricity in Empumeleweni Township (100% complete)	Appointment letter, Progress report and completion certificate	Municipal Manager
Priority Area 2: Electricity Supply	Provision of sustainable basic services by upgrading and providing new infrastructure	Installation and Commissioning of a New 132/ 11KV 20 MVA electricity substation and feeder lines in Emakhazeni (Phase 6)	New Target	INEP	1 x Installation and Commissioning of a New 132/ 11KV 20 MVA electricity substation and feeder lines in Emakhazeni	25% construction progress (Phase 6)	50% construction progress (Phase 6)	75% construction progress (Phase 6)	1 x Installation and Commissioning of a New 132/ 11KV 20 MVA electricity substation and feeder lines in Emakhazeni (Phase 6)	Progress report and completion certificate	Municipal Manager
Priority Area 3: Roads and Storm Water	Maintenance, reconstruction and upgrading of existing road network	Number of roads paved in Madala Ward 8	New Target	MIG	1 x road paved in Madala Ward 8 by 30 June 2023	Appointment of service providers (One Contractor)	25% construction progress	75% construction progress	1 x road paved in Madala Ward (100% Complete)	Appointment letter, Progress report and completion certificate	Municipal Manager
Priority Area 3: Roads and Storm Water	Maintenance, reconstruction and upgrading of existing road network	Number of roads paved in Sakhelwe ward 4 (Julius Nyerere street)	New Target	MIG	1 x roads paved in Sakhelwe ward 4 (Julius Nyerere street) by 30 June 2023	Appointment of service providers (One Contractor)	25% construction progress	75% construction progress	1 x roads paved in Sakhelwe ward 4 (Julius Nyerere street) (100% Complete)	Appointment letter, Progress report and completion certificate	Municipal Manager

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KEY PERFORMANCE AREA: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Objective: To ensure access for all, to equitable, affordable and sustainable basic services within a safe environment.

Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability	
						Q1	Q2	Q3	Q4			
Priority Area 3: Roads and Storm Water	Maintenance, reconstruction and upgrading of existing road network	Number of roads paved Emthonjeni in Ward 6 (ZCC street)	New Target	MIG	1 x roads paved Emthonjeni in Ward 6 (ZCC street) by 30 June 2023	Appointment of service providers (One Contractor)	25% construction progress	75% construction progress	1 x roads paved Emthonjeni in Ward 6 (ZCC street) (100% Complete)	Appointment letter, Progress report and completion certificate	Municipal Manager	
Priority Area 3: Roads and Storm Water	Maintenance, reconstruction and upgrading of existing road network	Number of roads paved in Emthonjeni Ward 5 (Themisa street)	New Target	MIG	1 x roads paved in Emthonjeni Ward 5 (Themisa street) by 30 June 2023	Appointment of service providers (One Contractor)	25% construction progress	75% construction progress	1 x roads paved in Emthonjeni Ward 5 (Themisa Street) (100% Complete)	Appointment letter, Progress report and completion certificate	Municipal Manager	
Strategic Priority Area 2: Electricity Supply	Provision of sustainable basic services by upgrading and providing new infrastructure	Number of High Mast Lights installed in Belfast	4	CAPEX	2 x High Mast Lights installed in Belfast by 30 June 2023	2 x High Mast Lights installed in Belfast	-	-	-	Progress reports & completion certificate	Municipal Manager	
Strategic Priority Area 2: Electricity	Provision of sustainable basic services by upgrading and providing new infrastructure	Number of Electricity losses reports submitted to council	New Target	OPEX	4 x Electricity losses reports submitted to council by 30 June 2023	1	1	1	1	Quarterly report & council resolution	Municipal Manager	
Strategic Priority Area 1: Water and Sanitation	Provision of sustainable basic services by upgrading and providing new infrastructure	Number of Water loss reports submitted to council	New Target	OPEX	4 x Water loss reports submitted to council by 30 June 2023	1	1	1	1	Quarterly report & council resolution	Municipal Manager	
Priority Area 3: Roads and Storm Water	Maintenance, reconstruction and upgrading of existing road network	Number of roads regavelled	30 roads regavelled	OPEX	30 x roads regavelled by 30 June 2023	10	5	5	5	10	Quarterly progress report & pictures	Municipal Manager

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KEY PERFORMANCE AREA: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Objective: To ensure access for all, to equitable, affordable and sustainable basic services within a safe environment.

Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 4: Environmental and Waste Management	Development of waste management, water quality monitoring and climate change response programmes	Number of water sample analysis reports submitted to Council	12 water sample analysis reports submitted to Council	Opex	12 x Sample analysis reports submitted to Council by 30 June 2023	3	2	4	3	Monthly Reports and Council resolutions	Municipal Manager
Priority Area 4: Environmental and Waste Management	Procuring, maintaining and upgrading of infrastructure associated with waste management services	Number of reports on illegal dumping sites identified, rehabilitated and penalties imposed	4 reports submitted	Opex	4 x reports on illegal dumping sites identified, rehabilitated and penalties imposed by 30 June 2023	1	1	1	1	Report and pictures	Municipal Manager

KEY PERFORMANCE AREA: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Objective: To co-ordinate and facilitate public safety

Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 6: Emergency Services	By conducting fire inspections in compliance to OHS Act/Fire regulations	Number of fire inspections conducted	260 inspections	Opex	260 x fire inspection conducted by 30 June 2023	76	76	76	30	Inspection sheets	Municipal Manager
Priority Area 6: Emergency Services	Educate the community about public safety by conducting fire awareness campaigns	Number of fire awareness campaigns conducted	16 fire awareness campaigns conducted	Opex	11 x fire awareness campaigns conducted by 30 June 2023	3	3	3	2	Pictures and Attendance Register	Municipal Manager

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KEY PERFORMANCE AREA: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Objective : To co-ordinate and facilitate public safety

Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 6: Emergency Services	By conducting fire inspections in compliance to OHS Act/Fire regulations	Number of Fire and Rescue Joint Operations inspections to be conducted	New	Opex	1 x Fire and Rescue Joint Operations inspections to be conducted by 30 September 2023	-	1	-	-	Attendance register or inspection sheets	Municipal Manager
Priority Area 7: Traffic, Safety and Security	Ensuring that road traffic regulations are adhered to by increasing visibility of Traffic Officers.	Number of road blocks conducted	12 road blocks conducted	Opex	12 x road blocks conducted by 30 June 2023	2	4	3	3	Payment report or vehicle statistics sheet/Production report or an attendance register	Municipal Manager
Priority Area 7: To co-ordinate and facilitate public safety	Ensuring that road traffic regulations are adhered to by increasing visibility of Traffic Officers	Number of fully equipped light delivery vehicles for Traffic Maintenance procured	New	R650 000,00	1 x fully equipped light delivery vehicles for Traffic Maintenance procured by 30 June 2023	-	1	-	-	Purchase order and vehicle registration document	Municipal Manager
Priority Area 7: Traffic, Safety and Security	Ensuring that road traffic regulations are adhered to by increasing visibility of Traffic Officers.	Number of road safety programmes conducted	4 road safety programmes conducted	Opex	10 x road safety awareness programmes conducted by 30 June 2023	3	1	3	3	Attendance register or photos	Municipal Manager
Priority Area 7: Traffic, Safety and Security	Ensuring that road traffic regulations are adhered to by increasing visibility of Traffic Officers.	Number of Mayoral roadblocks conducted	New	Opex	1 x Mayoral roadblock conducted by 30 June 2023	-	1	-	-	Attendance register and Photos or production report	Municipal Manager

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KEY PERFORMANCE AREA: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Objective : To co-ordinate and facilitate public safety											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 7: Traffic, Safety and Security	Ensuring that road traffic regulations are adhered to by increasing visibility of Traffic Officers.	Number of road safety campaigns conducted	New	Opex	1 x Road safety campaign conducted by 30 June 2023	-	-	1	-	Attendance register and photos or production report	Municipal Manager
Priority Area 7: Traffic, Safety and Security	Ensuring that road traffic regulations are adhered to by increasing visibility of Traffic Officers	Number of height restriction barriers installed	New	R420 000.00	10 x height restriction barriers installed by 30 June 2023	-	10	-	-	Appointment letter and Completion certificate	Municipal Manager
Priority Area To co-ordinate and facilitate public safety	Educate Councillors on promulgated by-laws and their application	Number of inductions on promulgated by-laws conducted	New target	Opex	1 x induction on promulgated by-laws conducted by 30 June 2023	-	1	-	-	Attendance register	Municipal Manager

KEY PERFORMANCE AREA: LOCAL ECONOMIC DEVELOPMENT

Strategic Objective : To promote social and economic development											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Q1	Q2	Q3	Q4	Evidence	Accountability

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KEY PERFORMANCE AREA: LOCAL ECONOMIC DEVELOPMENT

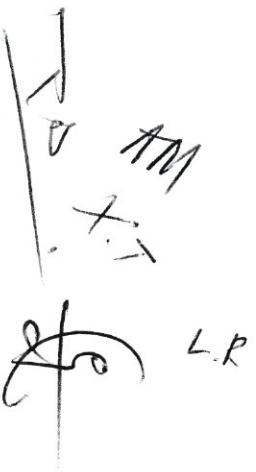
Strategic Objective : To promote social and economic development											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 8: Economic Growth and Development	To reduce the unemployment rate within the municipality	Number of CWP LRC Forum Meetings held	4 x CWP LRC Forum Meetings	Opex	4 x CWP LRC Forum Meetings held by 30 June 2023	1	1	1	1	Minutes & Attendance Register	Municipal Manager
Priority Area 8: Economic Growth and Development	To create job opportunities through EPWP & CWP programmes	Reviewal of the Contractor Development Policy	Reviewed Contractor Development Policy	Opex	1 x Review of the Contractor Development Policy by 30 June 2023	-	-	-	1	Council resolution	Municipal Manager
Priority Area 8: Economic Growth and Development	To ensure functionality of the EPWP Forum programmes	Number of EPWP Forums meetings held	New Target	Opex	4 x EPWP Forum Meetings held by 30 June 2023	1	1	1	1	Minutes Attendance Register	Municipal Manager
Priority Area 8: Economic Growth and Development	To create job opportunities through EPWP & CWP programmes	Number of Investor Attraction Strategy Developed	New Target	Opex	1 x Investor Attraction Strategy Developed by 30 June 2023	-	-	-	1	Council resolution	Municipal Manager
Priority Area 8: Economic Growth and Development	To reduce the unemployment rate within the municipality	Number of Poultry projects maintained	New Target	Opex	1 x Poultry project maintained by 30 June 2023	-	-	-	1	Report on the LED project	Municipal Manager
Priority Area 8: Economic Growth and Development	To reduce the unemployment rate within the municipality	Number of Bakery projects resuscitated	New Target	Opex	2 x Bakery projects resuscitated by 30 June 2023	-	-	-	2	Report on the LED projects	Municipal Manager
Priority Area 8: Economic Growth and Development	To reduce the unemployment rate within the municipality	Number of Brick Plant projects resuscitated	New target	Opex	1 x Brick Plant project resuscitated by 30 June 2023	-	-	-	1	Report on the LED projects	Municipal Manager
Priority Area 8: Economic Growth and Development	To create job opportunities through EPWP & CWP programmes	Reviewal of the EPWP Policy	Reviewed EPWP Policy	Opex	1 x Review of the EPWP Policy by 30 June 2023	-	-	-	1	Council resolution	Municipal Manager
Priority Area 8: Economic Growth and Development	To create job opportunities through EPWP & CWP programmes	Number of EPWP job opportunities created	100 job opportunities created	R1 184 000	100 x Job opportunities created by 30 June 2023	86	-	-	14	Appointment letters	Municipal Manager



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KEY PERFORMANCE AREA: LOCAL ECONOMIC DEVELOPMENT

Strategic Objective : To promote social and economic development											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 8: Economic Growth and Development	To create job opportunities through EPWP & CWP programmes	Number training / workshop conducted	2 x Training / workshops conducted	Opex	2 x Training / workshops conducted by 30 June 2023	-	1	-	1	Attendance registers	Municipal Manager
Priority Area 8: Economic Growth and Development	Ensuring the functionality of the LED Forum and the creation of the annual calendar	Number of LED Forum meetings held	4 LED Forums held	Opex	4 x LED Forum meetings held by 30 June 2023	1	1	1	1	Attendance registers & Minutes	Municipal Manager
Priority Area 8: Economic Growth and Development	Ensuring the functionality of the LED Forum and the creation of the annual calendar	Number of reports on procurement of goods and services opportunities awarded to local youth, women and people living with disability submitted to Council	New Target	Opex	4 x Reports on procurement of goods and services opportunities awarded to local youth, women and people living with disability submitted to Council by 30 June 2023	1	1	1	1	Report & Council Resolution	Municipal Manager
Priority Area 8: Economic Growth and Development	Ensuring the functionality of the LED Forum and the creation of the annual calendar	Number of reports on capital project opportunities awarded to local youth, women and people living with disability submitted to Council	New Target	Opex	1 x Reports on capital project opportunities awarded to local youth, women and people living with disability submitted to Council by 30 June 2023	-	1			Report & Council Resolution	Municipal Manager



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KEY PERFORMANCE AREA: FINANCIAL VIABILITY

Strategic Objective : To ensure sound and sustainable financial management, compliance and accountability

Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 9: Financial Viability	To provide timely and relevant financial management reports to all stakeholders	Number of quarterly section 52(d) MFMA reports submitted to Executive Mayor within 30 days after the end of each quarter	4 quarterly reports	Opex	4 x quarterly section 52(d) MFMA reports submitted to Executive Mayor within 30 days after the end of each quarter by 30 June 2023	1	1	1	1	Acknowledgement of receipts by the Executive Mayor	Municipal Manager
Priority Area 9: Financial Viability	To provide timely and relevant financial management reports to all stakeholders	Number of quarterly section 52(d) MFMA reports submitted to MPAC within 30 days after the end of each quarter	New Target	Opex	4 x quarterly section 52(d) MFMA reports submitted to MPAC within 30 days after the end of each quarter by 30 June 2023	1	1	1	1	Acknowledgement of receipts by MPAC	Municipal Manager
Priority Area 9: Financial Viability	To provide timely and relevant financial management reports to all stakeholders	Number of monthly section 71 MFMA reports submitted to the Executive Mayor within 10 working days after end of each month	12 monthly S71 reports submitted	Opex	12 x monthly S71 MFMA reports submitted to Executive Mayor within 10 working days after the end of each month by 30 June 2023	3	3	3	3	Acknowledgement of receipts by the Executive Mayor	Municipal Manager
Priority Area 9: Financial Viability	To provide timely and relevant financial management reports to all stakeholders	Number of monthly section 71 MFMA reports submitted to MPAC within 10 working days after end of each month	New Target	Opex	12 x monthly S71 MFMA reports submitted to MPAC within 10 working days after the end of each month by 30 June 2023	3	3	3	3	Acknowledgement of receipts by MPAC	Municipal Manager
Priority Area 9: Financial Viability	To provide timely and relevant financial management reports to all stakeholders	Number of financial ratios submitted within 10 working days after end of each month.	12 x monthly financial Ratios submitted to Executive Mayor within 10 working days	Opex	12 x monthly financial Ratios submitted to Executive Mayor within 10 working days after the end of each month by 30 June 2023	3	3	3	3	Acknowledgement of receipts by the Executive Mayor	Municipal Manager
Priority Area 9: Financial Viability	To provide timely and relevant financial management reports to all stakeholders	Number of Section 72 (midyear) MFMA reports submitted to the Executive Mayor	1 Section 72 Mid-Year Report for 2021/22 Financial year	Opex	1 x Section 72 (midyear) MFMA reports submitted to the Executive Mayor by 30 June 2023	-	-	1	-	Acknowledgement of receipts by the Executive Mayor	Municipal Manager

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KEY PERFORMANCE AREA: FINANCIAL VIABILITY

Strategic Objective : To ensure sound and sustainable financial management, compliance and accountability

Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 9: Financial Viability	To provide timely and relevant financial management reports to all stakeholders	Number of Section 72 (midyear) MFMA reports submitted to MPAC	New Target	Opex	1 x Section 72 (midyear) MFMA reports submitted to MPAC by 30 June 2023	-	-	1	-	Acknowledgement of receipts by MPAC	Municipal Manager
Priority Area 9: Financial Viability	To provide timely and relevant financial management reports to all stakeholders	Number of debtors book analysis reports submitted to Council	New Target	Opex	1 x Debtors book analysis report submitted to Council by 30 June 2023	-	1	-	-	Report and Council Resolution	Municipal Manager
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Number of Final Budgets approved by Council	One approved budget was adopted by Council in May 2022	Opex	1 x Final Budget approved by Council by 30 June 2023	-	-	-	1	Approved Budget & Council resolution	Municipal Manager
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Percentage collection rate attained	87% collection rate attained	Opex	87% Collection rate attained by 30 June 2023	78%	78%	78%	78%	Monthly revenue report indicating 78% collection rate	Municipal Manager
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Number of Finance related policies reviewed	15 finance related policies were approved	Opex	15 x Finance related policies reviewed by 30 June 2023	-	-	-	9	Approved finance policies & Council Resolution	Municipal Manager
Priority Area 9: Financial Viability	To provide timely and relevant financial management reports to all stakeholders	Number of Interim financial statements prepared and submitted to Provincial Treasury	2021/22 Interim financial statements were prepared and submitted to Provincial Treasury in March 2021	Opex	1 x Interim financial statements prepared and submitted to Provincial Treasury by 31 March 2022	-	-	1	-	Interim financial statements & acknowledgement of receipts	Municipal Manager

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KEY PERFORMANCE AREA: FINANCIAL VIABILITY

Strategic Objective : To ensure sound and sustainable financial management, compliance and accountability

Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 9: Financial Viability	To provide timely and relevant financial management reports to all stakeholders	Annual Financial Statements (AFS) submitted to Auditor General free from material misstatements on or before the 31st August 2021	2021/22 AFS were submitted to Auditor General	Opex	1 x Annual Financial Statements (AFS) submitted to Auditor General free from material misstatements on or before the 31st August 2021	1	-	-	-	Annual financial statement & Acknowledgment of receipts	Municipal Manager
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Percentage progress towards resolving Audit findings listed on the action plan	Audit Action plan tabled to council 28 Feb 2022	Opex	100% progress towards resolving Audit findings listed on the action plan by 30 June 2023	-	-	50%	100%	Action Plan, progress report & AG management report	Municipal Manager
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Procurement/demand management plan compiled and approved by the Accounting Officer	1x procurement plan was developed and approved by Accounting Officer for the 2021/22 financial year	Opex	1 x Procurement/demand management plan compiled and approved by Accounting Officer by 30 June 2023	1	-	-	-	Procurement/ demand management plan	Municipal Manager
Priority Area 9: Financial Viability	To provide timely and relevant financial management reports to all stakeholders	Number of quarterly progress reports on the implementation of SCM Policy submitted to the Executive Mayor within 30 days after the end of each quarter	4 x quarterly reports were submitted	Opex	4 x quarterly progress reports on the implementation of SCM Policy submitted to the Executive Mayor within 30 days by 30 June 2023	1	1	1	1	Acknowledgment of quarterly SCM reports by the Executive Mayor	Municipal Manager
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Number of days taken to conclude and award tenders above R200 000	90 days after the tender closure of the tender	Opex	Conclude and award tenders above R200 000 within 30 days by 30 June 2023	30 days after closure	30 days after closure	30 days after closure	30 days after closure	Quarterly report from SCM	Municipal Manager

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KEY PERFORMANCE AREA: FINANCIAL VIABILITY

Strategic Objective : To ensure sound and sustainable financial management, compliance and accountability

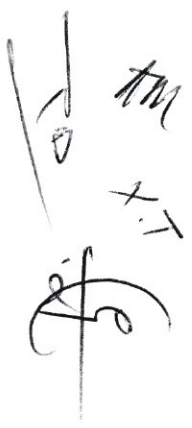
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Number of asset verifications conducted	2 Asset verification conducted	Opex	4 x asset verifications conducted and submitted to Council by 30 June 2023	1	1	1	1	Quarterly Assets verification report Council Resolution	Municipal Manager
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Number of budget consultative meetings held	8 budget consultative held	Opex	8 x budget consultative meetings held by 30 June 2023	-	-	-	8	Minutes and attendance registers	Municipal Manager
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Number of budget Indaba's held	1 budget Indaba were held 10 May 2022	Opex	1 x Budget Indaba held by 30 June 2023	-	-	-	1 x Budget Indaba held on or before May 2023	Report & attendance register	Municipal Manager
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Number of monthly billing reports submitted to Council	New Target	Opex	12 x monthly billing reports submitted to Council by 30 June 2023	3	3	3	3	Billing report & Council resolution	Municipal Manager
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Number of supplementary valuation rolls developed	One supplementary valuation Roll	Opex	1 x Supplementary Valuation developed by 30 June 2023	-	-	-	1	Supplementary Valuation Roll	Municipal Manager
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Number of Unauthorised, Irregular, Fruitless and wasteful expenditure prevention reports submitted to Council with no non-compliance	12 x Unauthorised, Irregular, Fruitless and wasteful expenditure reports submitted to Council	Opex	12 x Unauthorised, Irregular, Fruitless and wasteful expenditure prevention reports submitted to Council by 30 June 2023	3	3	3	3	Unauthorised, Irregular, Fruitless and wasteful expenditure reports & Council resolution	Municipal Manager

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KEY PERFORMANCE AREA: FINANCIAL VIABILITY

Strategic Objective : To ensure sound and sustainable financial management, compliance and accountability											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Number of Unauthorised, Irregular, Fruitless and wasteful expenditure prevention reports with supporting evidence submitted to MPAC	New Target	Opex	12 x Unauthorised, Irregular, Fruitless and wasteful expenditure prevention reports with supporting evidence submitted to MPAC by 30 June 2023	3	3	3	3	Unauthorised, Irregular, Fruitless and wasteful expenditure reports & Proof of submission	Municipal Manager
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	Number of indigent registers approved by Council	1 indigent register approved	Opex	1 x indigent register approved by Council by 30 June 2023	-	-	-	1	Indigent register & Council resolution	Municipal Manager
Priority Area 9: Financial Viability	To establish and implement effective financial management systems	% spent on FMG	100% Spending	Opex	100% expenditure on FMG by 30 June 2023	25%	50%	75%	100%	Expenditure report	Municipal Manager

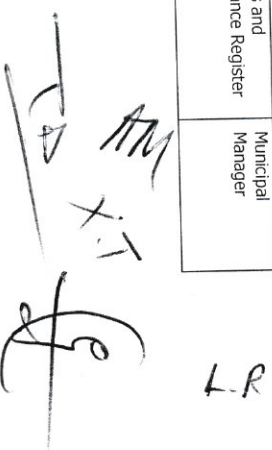


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KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives: To encourage the involvement of communities and community organizations in the matters of local government. To encourage and ensure cooperative government											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 11: Youth Development	Working together with Departments, NGOs and Social partners, to ensure access to quality education, skills development and fight social ills	Number of Career Expos held	1 career expo held	Opex	1 x Career expo held by 30 June 2023	-	-	-	1	Report with attendance register and photos	Municipal Manager
Priority Area 11: Youth Development	Working together with Departments	Number of Local youth entrepreneurship development workshop held	02 local youth entrepreneurship development workshop were held	Opex	2 x Local youth entrepreneurship development workshop held by 30 June 2023	-	-	-	2	Report with attendance Register and photos	Municipal Manager
Priority Area 11: Youth Development	Working together with Departments	Number of Life skills workshops held	New project	Opex	2 x Life skills workshops held by 30 June 2023	-	-	-	2	Report with attendance Register and photos	Municipal Manager
Priority Area 11: Youth Development	Working together with Departments	Number of youth football tournaments held	New project	Opex	1 x Ernakhazeni youth football tournament held by 30 June 2023	-	-	-	1	Report with attendance Register and photos	Municipal Manager

KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives: To encourage the involvement of communities and community organizations in the matters of local government											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 12: Health, HIV & AIDS, Transversal and Special Programmes	Working in partnership with sector departments, social partners, NGOs and CBO's in the fight against HIV/AIDS and related diseases.	Number of Local AIDS Council meetings held	4 LAC meeting held	Opex	4 x Local AIDS Council meetings held by 30 June 2023	1	1	1	1	Minutes and attendance register	Municipal Manager
Priority Area 12: Health, HIV & AIDS, Transversal and Special Programmes	Working in partnership with sector departments, social partners, NGOs and CBO's in the fight against HIV/AIDS and related diseases.	Number of HIV/AIDS awareness campaigns held	04 health education held	Opex	4 x HIV/AIDS awareness campaigns held by 30 June 2023	1	1	1	1	Awareness Campaign report & Council Resolution	Municipal Manager
Priority Area 12: Health, HIV & AIDS, Transversal and Special Programmes	By bringing diverse sectors of the community together in building moral and positive values to the community	Number of disability Forum meetings held	02 Disability Forum meetings held	Opex	2 x Disability Forum meetings held by 30 June 2023	1	-	1	-	Minutes and attendance register	Municipal Manager
Priority Area 12: Health, HIV & AIDS, Transversal and Special Programmes	By bringing diverse sectors of the community together in building moral and positive values to the community	Number of disability awareness campaigns conducted	02 Disability awareness campaign was held	Opex	2 x Disability awareness campaigns conducted by 30 June 2023	-	1	-	1	Report, Council resolution & Attendance Register	Municipal Manager
Priority Area 12: Health, HIV & AIDS, Transversal and Special Programmes	By bringing diverse sectors of the community together in building moral and positive values to the community	Number of elderly Forum meetings held	02 Elderly Forum Meeting held	Opex	2 x Elderly Forum meetings held by 30 June 2023	-	1	-	1	Minutes and Attendance Register	Municipal Manager



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KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives: To encourage the involvement of communities and community organisations in the matters of local government											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 12: Health, HIV & AIDS, Transversal and Special Programmes	By bringing diverse sectors of the community together in building moral and positive values to the community	Number of Elderly activities conducted	02 elderly activities conducted	Opex	2 x Elderly activities conducted by 30 June 2023	1	-	1	-	Report, Council resolution and attendance register	Municipal Manager
Priority Area 12: Health, HIV & AIDS, Transversal and Special Programmes	By bringing diverse sectors of the community together in building moral and positive values to the community	Number of children forum meetings held	4 children forum meetings held	Opex	4 x Children forum meetings held by 30 June 2023	1	1	1	1	Minutes & attendance register	Municipal Manager
Priority Area 12: Health, HIV & AIDS, Transversal and Special Programmes	By bringing diverse sectors of the community together in building moral and positive values to the community	Number of women empowerment workshops conducted	New Target	Opex	1 x Women empowerment workshop conducted by 30 June 2023	1	-	-	-	Report, Council resolution & Attendance Register	Municipal Manager
Priority Area 12: Health, HIV & AIDS, Transversal and Special Programmes	By bringing diverse sectors of the community together in building moral and positive values to the community	Number of Moral Regeneration events held	1 x Moral Regeneration event held	Opex	1 x Moral Regeneration event held by 30 June 2023	-	1	-	-	Report on Moral Regeneration and Council Resolution	Municipal Manager
Priority Area 12: Health, HIV & AIDS, Transversal and Special Programmes	By bringing diverse sectors of the community together in building moral and positive values to the community	Number of empowerment workshops for men conducted	New Target	Opex	1 x Empowerment workshop for men conducted by 30 June 2023	-	1	-	-	Report and Council Resolution	Municipal Manager
KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives: To encourage and ensure cooperative governance.											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 13: Education	By facilitating programmes aimed at promoting education	Number of schools motivational programmes held	1 x School motivational programme held	Opex	1 x School motivational programme held by 30 June 2023	-	1	-	-	Report with attendance Register and photos	Municipal Manager
Priority Area 13: Education	By facilitating programmes aimed at promoting education	Number of teenage pregnancy awareness conducted	2 x Teenage pregnancy awareness campaign held	Opex	2 x Teenage pregnancy awareness campaigns held by 30 June 2023	-	1	-	1	Report with attendance Register and photos	Municipal Manager
Priority Area 13: Education	By facilitating programmes aimed at promoting education	Number of substance and drug abuse awareness conducted	4 substance and drug abuse awareness held and 02 LDAC meetings were held	Opex	2 x Substance and drug abuse awareness conducted by 30 June 2023	1	1	1	1	Report with attendance Register and photos	Municipal Manager
Priority Area 13: Education	By facilitating programmes aimed at promoting education	Number of reports on Emakhazeni local Municipality external bursary funding for registrations submitted to Council	1 Emakhazeni local Municipality external bursary funding for registrations held	Opex	1 x Reports on Emakhazeni local Municipality external bursary funding for registrations submitted to Council by 30 June 2023	-	-	1	-	Report with Registers	Municipal Manager

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KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives: To encourage and ensure cooperative governance for the achievement of municipal objectives											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 14: Inter-governmental Relations	Establishing ward committees and overseeing their functionality	Number of reports on wards committee functionality submitted to Council	New target	Opex	4 x Reports on wards committee functionality by 30 June 2023	1	1	1	1	Quarterly Reports & Council Resolution	Municipal Manager

KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives: To encourage and ensure cooperative governance.											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 16 : Information, Communication & Technology	Develop, review and implement ICT Governance Framework, policies, strategic plans, succession plan and User Access Control Management Standards & Procedures.	Number of reviews of the ICT Steering Committee Terms of Reference	Developed ICT Steering Committee Terms of Reference	Opex	1 x Review of the ICT Steering Committee Terms of Reference by 30 June 2023	-	-	-	1	Council Resolution	Municipal Manager
Priority Area 16 : Information, Communication & Technology	Develop, review and implement ICT Governance Framework, policies, strategic plans, succession plan and User Access Control Management Standards & Procedures.	Number of reviews of the Disaster Recovery Plan	Reviewal of the Disaster Recovery Plan	Opex	1 x Review of the Disaster Recovery Plan by 30 June 2023	-	-	-	1	Council Resolution	Municipal Manager
Priority Area 16 : Information, Communication & Technology	Develop, review and implement ICT Governance Framework, policies, strategic plans, succession plan and User Access Control Management Standards & Procedures.	Number of reviews of the ICT Backup And Retention Strategy	Developed ICT Backup and Retention Strategy	Opex	1 x review of the ICT Backup and Retention Strategy by 30 June 2023	-	-	-	1	Council Resolution	Municipal Manager
Priority Area 16 : Information, Communication & Technology	Develop, review and implement ICT Governance Framework, policies, strategic plans, succession plan and User Access Control Management Standards & Procedures.	Number of reviews of the ICT Steering Committee Charter	Developed ICT Steering Committee Charter	Opex	1 x review of the ICT Steering Committee Charter by 30 June 2023	-	-	-	13	Council Resolutions	Municipal Manager
Priority Area 16 : Information, Communication & Technology	Develop, review and implement ICT Governance Framework, policies, strategic plans, succession plan and User Access Control Management Standards & Procedures.	Number of ICT documents reviewed and /or developed	13 ICT Policies were reviewed	Opex	13 x ICT documents reviewed and /or developed by 30 June 2023	-	-	-	1	Council Resolutions	Municipal Manager
Priority Area 16 : Information, Communication & Technology	Convene ICT Steering Committee meetings	Number of ICT Steering Committee meetings held	ICT Steering Committee meetings held	Opex	4 x ICT Steering Committee meetings held by 30 June 2023	1	1	1	1	Minutes & Attendance Register	Municipal Manager



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KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives: To encourage and ensure cooperative governance.											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	2021/22 Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 16: Information, Communication & Technology	Development of the Municipal intranet service	Municipal intranet service developed	New	Opex	1 x Municipal intranet service developed by 30 June 2023	-	-	-	1	Functional Intranet	Municipal Manager

KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives: To ensure that communications across the municipality is well co-ordinated, effectively managed and responsive to the diverse information needs of stakeholders											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	2021/22 Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 17: Community and Stakeholder Engagement	To create one centre of coordination for communication	Number of Communication policy reviewed	New Target	Opex	1 x Communication policy reviewed by 30 June 2023	-	-	1	-	Communication policy & Council Resolution	Municipal Manager
Priority Area 17: Community and Stakeholder Engagement	Creation of municipal newsletter & loading information on the website	Number of Municipal newsletters published	New Target	Opex	2 x Municipal Newsletters published by 30 June 2023	-	1	-	1	Newsletters	Municipal Manager

KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives: To encourage the involvement of communities and community organizations in the matters of local government											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	2021/22 Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 17: Community and Stakeholder Engagement	To solicit views and inputs of members of the public into the IDP	Number of IDP consultative meetings held	14 IDP consultative meetings held	Opex	14 x IDP consultative meetings held by 30 June 2023	-	-	14	-	Minutes & Attendance	Municipal Manager
Priority Area 17: Community and Stakeholder Engagement	To comply with the Integrated Development as prescribed by legislation	Number of IDP Process Plans approved by Council	New Target	Opex	1 x IDP Process Plan approved by Council by 30 June 2023	1	-	-	-	Council resolution	Municipal Manager
Priority Area 17: Community and Stakeholder Engagement	To comply with the Integrated Development as prescribed by legislation	Number of Draft 2021/22 IDP Approved by Council	New Target	Opex	1 X Draft 2023/24 IDP Approved by Council by 30 June 2023	-	-	1	-	Council resolution	Municipal Manager
Priority Area 17: Community and Stakeholder Engagement	To comply with the Integrated Development as prescribed by legislation	Number of Final 2021/22 IDP Approved by Council	New Target	Opex	1 X Final 2023/24 IDP Approved by Council by 30 June 2023	-	-	-	1	Council resolution	Municipal Manager



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KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives: To encourage the involvement of communities and community organizations in the matters of local government											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 17: Community and Stakeholder Engagement	To comply with the Integrated Development as prescribed by legislation	Number of Draft 2021/22 IDP Publicised	New Target	Opex	1 X Draft 2022/23 IDP Publicised by 30 June 2023	-	-	-	1	Public Notice	Municipal Manager
Priority Area 17: Community and Stakeholder Engagement	To comply with the Integrated Development as prescribed by legislation	Number of IDP / Budget Indaba held	New Target	Opex	1 x IDP / Budget Indaba held by 30 June 2023	-	-	-	1	Attendance Register	Municipal Manager

KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives: To encourage the involvement of communities and community organizations in the matters of local government											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 17: Community and Stakeholder Engagement	Invite members of the public to ordinary Council sittings	Number of notices of ordinary Council sittings issued	8 council sittings held	Opex	6 x notices of ordinary council sittings issued by 30 June 2023	2	1	2	1	SMS notices issued & attendance register	Municipal Manager
Priority Area 17: Community and Stakeholder Engagement	To solicit views and inputs of members of the public into the IDP	Number of IDP consultative meeting notices issued	14 IDP consultative meetings held	Opex	14 x IDP consultative meeting notices issued by 30 June 2023	-	-	14	-	Notices issued	Municipal Manager
Priority Area 17: Community and Stakeholder Engagement	To solicit views and inputs of members of the public into the IDP	Number of IDP consultative meetings held	14 IDP consultative meetings held	Opex	28 x IDP consultative meetings held by 30 June 2023	-	-	14	-	Notices issued	Municipal Manager
Priority Area 17: Community and Stakeholder Engagement	To solicit views and inputs of members of the public into the Budget	Number of Budget consultative meeting notices issued	8 Budget consultative meetings held	Opex	8 x Budget consultative meeting notices issued by 30 June 2023	-	-	-	8	Notices issued	Municipal Manager
Priority Area 17: Community and Stakeholder Engagement	Organise community capacity building workshops	Number of civic education workshops on good governance held	4 Civic awareness workshop held	Opex	4 x Civic education workshops held by 30 June 2023	1	1	1	1	Report, Council resolution & Attendance Register	Municipal Manager
Priority Area 17: Community and Stakeholder Engagement	Ensure the functionality of the local council of stakeholders	Number of local council of stakeholders meetings held	None	Opex	4 x Local Council of Stakeholders meetings held by 30 June 2023	1	1	1	1	Minutes and Attendance Register	Municipal Manager

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KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives : To add value to the operations of the municipality in relation to technological systems, internal control, risk management and governance processes											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 18: Performance Management	Review the Performance Management Framework	Reviewal of the Performance Management Policy	Performance Management Framework reviewed	Opex	1 x Reviewal of the Performance Management Policy by 30 June 2023	-	-	-	1	Council resolution	Municipal Manager
Priority Area 18: Performance Management	Inculcate a culture of performance management in the institution	Number of Mid-Year Performance assessments conducted	1 x Mid-Year performance assessments conducted	Opex	1 x Mid-Year Performance assessment conducted by 30 June 2023	-	-	-	-	Report & Council resolution	Municipal Manager
Priority Area 18: Performance Management	Sign performance agreements in terms of section 57 of the MSA within prescribed timeframe	% of Performance Agreements signed	Performance Agreements for 2021/22 were signed	Opex	100% Performance Agreements signed by 30 June 2023	100%	-	-	-	Signed Performance Agreements	Municipal Manager
Priority Area 18: Performance Management	Cascading of PMS to levels below senior managers	Number of Performance Scorecard signed with Managers	PMS cascaded to Managers and Strategic Units	Opex	14 x Performance Scorecards signed with Managers by 30 June 2023	14	-	-	-	Signed Performance Scorecards	Municipal Manager
Priority Area 18: Performance Management	Inculcate a culture of performance management in the institution	SDBIP approved by Executive Mayor within 28 days after approval of the Budget	2021/22 SDBIP was approved	Opex	1 x SDBIP approved by Executive Mayor within 28 days after approval of the Budget by 30 June 2023	1	-	-	-	Approved 2022/23 SDBIP	Municipal Manager
Priority Area 18: Performance Management	Inculcate a culture of performance management in the institution	Number of performance reports submitted to Council not later than 30 days after the end of the quarter	4 x performance reports submitted	Opex	4 x Performance reports submitted to Council not later than 30 days after the end of the quarter by 30 June 2023	1	1	1	1	4 x Performance reports and Council Resolutions	Municipal Manager
Priority Area 18: Performance Management	Inculcate a culture of performance management in the institution	Number of performance reports submitted to MPAC not later than 30 days after the end of the quarter	New Target	Opex	4 x Performance reports submitted to MPAC not later than 30 days after the end of the quarter by 30 June 2023	1	1	1	1	4 x Performance reports and Proof of Submission	Municipal Manager
Priority Area 18: Performance Management	Inculcate a culture of performance management in the institution	Number of MPAC meetings held	MPAC meetings held	Opex	4 x MPAC meetings held by 30 June 2023	1	1	1	1	Minutes and attendance registers	Municipal Manager
Priority Area 18: Performance Management	Inculcate a culture of performance management in the institution	Number of Oversight Reports approved	The Oversight Report was approved by Council	Opex	1 x Oversight Report approved by Council by 30 June 2023	-	-	-	1	Oversight Report and Council Resolution	Municipal Manager

KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives : To add value to the operations of the municipality in relation to technological systems, internal control, risk management and governance processes.											
Strategic Priority Area	Strategy	KPI	2021/2022	Budget	Annual Target	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		

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Priority Area	Baseline	2022/2023	Q1	Q2	Q3	Q4					
Priority Area 22: Risk Management	To review the Risk Management Enabling Documents	Number of Risk Management Charter approved by Council	Risk management Charter 2021/22 was approved by Council	Opex	1 x Risk Management Charter approved by 30 June 2023	-	-	-	1	Council resolution	Municipal Manager
Priority Area 22: Risk Management	To review the Risk Management Enabling Documents	Number of Risk Management Policies approved by Council	The Risk management Policy, Whistle Blowing Policy, Fraud and Prevention Policy for 2021/22 was approved by Council	Opex	3 x Risk Management policies approved by 30 June 2023	-	-	-	3	Council resolution	Municipal Manager
Priority Area 22: Risk Management	To review the Risk Management Enabling Documents	Number of Risk Management Strategies approved by Council	Risk management Strategy, Fraud and Corruption Prevention Strategy for 2021/22 was approved by Council	Opex	2 x Risk management Strategy approved by 30 June 2023	-	-	-	2	Council resolution	Municipal Manager
Priority Area 22: Risk Management	To review the Risk Management Enabling Documents	Number of Risk Management Plans approved by Council	Risk Management Plan, Fraud Prevention Plan & Fraud Response Plan and Assurance Plan for 2021/22 was approved by Council	Opex	2 x Risk management Plans approved by 30 June 2023	-	-	-	2	Council resolution	Municipal Manager
Priority Area 22: Risk Management	To conduct risk assessment workshops with the aim of minimizing organizational risks	Number of risk assessment workshops conducted	5 Risk assessment workshops were conducted in 2021/22	Opex	6 x Risk assessment workshops conducted by 30 June 2023	-	-	-	6	Risk Assessment Reports and attendance register	Municipal Manager
Priority Area 22: Risk Management	To review the Risk Management Enabling Documents	Number of Risk registers reviewed	6 Risk Registers were reviewed in 2021/22	Opex	6 x Risk registers reviewed by 30 June 2023	-	-	-	6	Council resolutions	Municipal Manager
Priority Area 22: Risk Management	Submission of quarterly progress reports to Risk Management Committee	Number of Risk Management, Anti-Fraud and Anti-corruption Committee	4 Risk Management Committee meetings held in 2021/22	Opex	4 x RMAAC meetings held by 30 June 2023	1	1	1	1	Minutes of meetings and attendance register	Municipal Manager

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KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Strategic Objectives: To add value to the operations of the municipality in relation to technological systems, internal control, risk management and governance processes.											
Strategic Priority Area	Strategy	KPI	2021/2022 Baseline	Budget	Annual Target 2022/2023	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 22: Risk Management	To conduct risk assessment workshops with the aim of minimizing organizational risks	Conduct Fraud and Corruption Awareness Workshops.	1 Risk workshops were conducted in 2021/22	Opex	1 x Fraud and Corruption Awareness Campaign conducted by 31 December 2022	-	1	-	-	Staff Email	Municipal Manager
Priority Area 22: Risk Management	To conduct risk assessment workshops with the aim of minimizing organizational risks	Conduct Whistle Blowing Awareness Workshops.	1 Risk workshops were conducted in 2021/22	Opex	1 x Whistle Blowing Awareness Campaign conducted by 31 December 2022	-	1	-	-	SMS request/ Attendance register	Municipal Manager
Priority Area 22: Risk Management	To conduct risk assessment workshops with the aim of minimizing organizational risks	Conduct Risk Management Awareness Workshops.	1 Risk workshops were conducted in 2021/22	Opex	1 x Risk Management Awareness Campaign by 31 December 2022	-	1	-	-	Staff Email	Municipal Manager
Priority Area 22: Risk Management	To conduct risk assessment workshops with the aim of minimizing organizational risks	Number of Risk action plans implemented to address Identified Strategic and Operational Risk	mitigation measures were implemented for 2021/22	Opex	200 x Risk action plans resolved to address Strategic and Operational Risk Identified per quarter by 30 June 2023	50	50	50	50	Progress report on implementing mitigating measures	Municipal Manager

KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objectives : To add value to the operations of the municipality in relation to technological systems, internal control, risk management and governance processes

Strategic Priority Area	Strategy	KPI	2021/2022 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 20 : Auditing	Develop a risk based three year rolling plan and annual plan	Internal Audit Plan approved by the Audit Committee	An Internal Audit Plan was approved by the Audit Committee	Opex	1 x Internal Audit Plan approved by 30 th June 2023	1	-	-	-	Audit Committee resolution	Municipal Manager
Priority Area 20 : Auditing	Review the Internal Audit Charter	Internal Audit Charter approved by the Audit Committee	Internal Audit Charter approved by the Audit Committee	Opex	1 x Internal Audit Charter approved by 30 th June 2023	-	-	-	1	Audit Committee resolution	Municipal Manager

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KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objectives : To add value to the operations of the municipality in relation to technological systems, internal control, risk management and governance processes											
Strategic Priority Area	Strategy	KPI	2021/2022 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 20 : Auditing	Review the Internal Audit Methodology	Internal Audit Methodology approved by the Audit Committee	Internal Audit Methodology was approved by the Audit Committee	Opex	1 x Internal Audit Methodology approved by 30 th June 2023	-	-	-	1	Audit Committee resolution	Municipal Manager
Priority Area 20 : Auditing	Develop and periodically update the Combined Assurance Framework	Combined Assurance Framework approved by the Audit Committee	Combined Assurance Framework approved by the Audit Committee	Opex	1 x Combined Assurance Framework approved by 30 th June 2023	-	-	-	1	Audit Committee resolution	Municipal Manager
Priority Area 20 : Auditing	Implementation of the approved internal audit plan	Number of audits conducted and submitted to the Municipal Manager	11 audits conducted	Opex	11 x Audits to be conducted by 30 th June 2023	3	2	3	3	Final Internal Audit Reports	Municipal Manager
Priority Area 20 : Auditing	Submission of quarterly progress reports to the Audit Committee	Number of Internal Audit quarterly progress reports submitted to the Audit Committee	4 progress reports were submitted to the Audit Committee	Opex	4 x Internal Audit quarterly progress reports submitted by 30 th of June 2023	1	1	1	1	Audit Committee minutes and Reports	Municipal Manager

KEY PERFORMANCE AREA: GOOD GOVERNANCE & PUBLIC PARTICIPATION

Strategic Objectives : To ensure adherence with legislation and implementation of systems that will result in service excellence

Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 21: Legal Services and Labour Relations	Convene Local Labour Forum	Number of LLF meetings held	12 x LLF meetings held	Opex	10 x LLF meetings held by 30 June 2023	3	1	3	2	Agenda & Acknowledgment of receipt	Municipal Manager
Priority Area 21: Legal Services and Labour Relations	Convene contract management committee meetings	Number of Contract Management Committee meetings held	4 x Contract Management Committee meetings	Opex	4 x Contract Management Committee meetings held by 30 June 2023	1	1	1	1	Minutes and attendance registers	Municipal Manager
Priority Area 21: Legal Services and Labour Relations	Compile and submit the Workplace Skills Plan (WSP) and Report	Number of WSP compiled and report submitted to SETA	1 x WSP report compiled and submitted to LGSETA	Opex	1 x WSP report compiled and submitted to LGSETA by 30 June 2023	-	-	-	1	Acknowledgment of receipt	Municipal Manager
Priority Area 21: Legal Services and Labour Relations	Compile and submit Employment Equity Plan to the Department of Labour	Number of Employment Equity Plans submitted	Submission of 1 Employment Equity Plans to the Department of Labour	Opex	1 x Submission of 1 Employment Equity Plans to the Department of Labour by 30 June 2023	-	-	-	-	Acknowledgment of receipt	Municipal Manager

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KEY PERFORMANCE AREA: GOOD GOVERNANCE & PUBLIC PARTICIPATION

Strategic Objectives : To ensure adherence with legislation and implementation of systems that will result in service excellence

Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 21: Legal Services and Labour Relations	Convene OHS meetings as required by the ACT and as per the calendar of events	Number of Safety meetings held	4 x Safety meetings held	Opex	4 x Safety meetings held by 30 June 2023	1	1	1	1	Minutes and attendance register	Municipal Manager
Priority Area 21: Legal Services and Labour Relations	Conduct safety inspections in all the workstations in the four towns	Number of OHS inspections conducted	12 x OHS inspections conducted	Opex	12 x OHS inspections conducted by 30 June 2023	3	3	3	3	12 Inspection Reports	Municipal Manager
Priority Area 21: Legal Services and Labour Relations	Conduct employee medical check-ups on an annual basis	Number of medical check-ups conducted	1 x Medical check-up conducted	Opex	2 x Medical check-up conducted by 30 June 2023	-	1	-	1	1 Medical check-up report and attendance register	Municipal Manager
Priority Area 21: Legal Services and Labour Relations	Training of municipal officials including Councilors and the unemployed	Number of training programmes conducted	training programmes conducted	Opex	6 x training programmes conducted by 30 June 2023	2	1	2	1	Training report & Attendance registers	Municipal Manager
Priority Area 21: Legal Services and Labour Relations	Convene Training Committee meetings	Number of Training Committee meetings held	4 x training committee meetings held	Opex	4 x training committee meetings held by 30 June 2023	1	1	1	1	Minutes and attendance registers	Municipal Manager

KEY PERFORMANCE AREA: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Strategic Objectives : To ensure adherence with legislation and implementation of systems that will result in service excellence

Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 22: Human Resource Management and Administration	Effective implementation of contract management	Number of RMAC meetings held	6 x RMAC meetings held by 30 June 2022	Opex	4 x RMAC meetings held by 30 June 2023	1	1	1	1	Minutes and attendance registers	Municipal Manager
Priority Area 22: Human Resource Management and Administration	Develop meeting agendas and arrange meetings of Council and its committees according to the Calendar of Events	Number of Disposal Committee meetings held	4 x Disposal Committee meetings held	Opex	4 x Disposal Committee meetings held by 30 June 2023	1	1	1	1	Minutes and attendance registers	Municipal Manager

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KEY PERFORMANCE AREA: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Strategic Objectives : To ensure adherence with legislation and implementation of systems that will result in service excellence

Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 22: Human Resource Management and Administration	Develop meeting agendas and arrange meetings of Council and its committees according to the Calendar of Events	Number of Management Committee meetings held	12 Management Committee meetings held	Opex	12 x Management Committee meetings held by 30 June 2023	3	3	3	3	Minutes and attendance register	Municipal Manager
Priority Area 22: Human Resource Management and Administration	Develop meeting agendas and arrange meetings of Council and its committees according to the calendar of events	Number of Section 80 committee meetings held	33 x Section 80 Committee meetings held	Opex	27 x Section 80 Committee meetings held by 30 June 2023	9	0	9	9	Agenda & Acknowledgment of receipt	Municipal Manager
Priority Area 22: Human Resource Management and Administration	Develop meeting agendas and arrange meetings of Council and its committees according to the Calendar of Events	Number of Mayoral Committees meetings held	11 x Mayoral Committees meetings	Opex	9 x Mayoral Committees meetings held by 30 June 2023	3	2	3	3	Agenda & Acknowledgment of receipt	Municipal Manager
Priority Area 22: Human Resource Management and Administration	Develop meeting agendas and arrange meetings of Council and its committees	Number of Council meetings held	6 x Number of Council Meeting held	Opex	7 x Number of Council meetings held by 30 June 2023	2	1	2	2	Agenda & Acknowledgment of receipt	Municipal Manager
Priority Area 22: Human Resource Management and Administration	Develop meeting agendas and arrange meetings of Council and its committees according to the Calendar of Events	Number of Section 79 meetings held	Section 79 Committee meetings held	Opex	12 x Section 79 Committee meetings held by 30 June 2023	2	2	2	2	Agenda & Acknowledgment of receipt	Municipal Manager
Priority Area 22: Human Resource Management and Administration	Induction of employees (new and existing) on work policies	Number of inductions and re-inductions conducted	Inductions and re-inductions conducted	Opex	11 x Inductions and re-inductions conducted by 30 June 2023	3	2	3	3	Induction Report & Attendance register	Municipal Manager
Priority Area 22: Human Resource Management and Administration	Development and review of the Organizational Structure	Number of Organizational Structure reviews	1 x review and submission of Organizational Structure (aligned to the IDP and Budget) to Council for approval	Opex	1 x review and submission of Organizational Structure (aligned to the IDP and Budget) to Council for approval by 30 June 2023	-	-	-	1	Council resolution on the reviewed Organogram	Municipal Manager
Priority Area 22: Human Resource Management and Administration	Development and review of Human Resource policies	14 Human Resource policies developed and reviewed On the 30 th of May 2022	14 x Policies Reviewed	Opex	14 x Policies Reviewed by 30 June 2023	-	-	-	21	Council resolutions on the approved policies	Municipal Manager

KEY PERFORMANCE AREA: Spatial Rationale


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Strategic Objective : To ensure sustainable rural and urban planning in order to meet the needs of the community

Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 24: Human Settlement and Property Development	Conduct inspections in all built environment within ELM in terms of NHBRC and NBR standards.	Number of reports on inspections of compliance with NHBRC & NBR standards submitted to Council	4 reports submitted	Opex	4 x Quarterly reports on inspections of compliance with NHBRC & NBR standards submitted to Council by 30 June 2023	1	1	1	1	Quarterly Inspection reports & Council resolution	Municipal Manager
Priority Area 24: Human Settlement and Property Development	Assessment of building plans	% of building plans received and assessed	100%	Opex	100% building plans received & assessed by 30 June 2023	100%	100%	100%	100%	Submission register, Proof of payment & approval letters	Municipal Manager
Priority Area 25: Land Use Management	To ensure sustainable urban and rural planning	Number of SPLUMA Certificates issued	New Target	Opex	80 x SPLUMA certificates issued by 30 June 2023	20	20	20	20	Copies of SPLUMA certificates issued	Municipal Manager

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Strategic Objective : To ensure sustainable rural and urban planning in order to meet the needs of the community											
Strategic Priority Area	Strategy	KPI	2021/22 Baseline	Budget	Annual Target 2022/23	Quarterly Target				Evidence	Accountability
						Q1	Q2	Q3	Q4		
Priority Area 24: Human Settlement and Property Development	Conduct inspections in all built environment within ELM in terms of NHBRC and NBR standards.	Number of reports on inspections of compliance with NHBRC & NBR standards submitted to Council	4 reports submitted	Opex	4 x Quarterly reports on inspections of compliance with NHBRC & NBR standards submitted to Council by 30 June 2023	1	1	1	1	Quarterly Inspection reports & Council resolution	Municipal Manager
Priority Area 24: Human Settlement and Property Development	Assessment of building plans	% of building plans received and assessed	100%	Opex	100% building plans received & assessed by 30 June 2023	100%	100%	100%	100%	Submission register, Proof of payment & approval letters	Municipal Manager
Priority Area 25: Land Use Management	To ensure sustainable urban and rural planning	Number of SPLUMA Certificates issued	New Target	Opex	80 x SPLUMA certificates issued by 30 June 2023	20	20	20	20	Copies of SPLUMA certificates issued	Municipal Manager

MUNICIPAL MANAGER: 

EXECUTIVE MAYOR: 